



*Durango School District 9-R  
Amended Budget  
2016-17*

*Approved by the Board of Education  
Tuesday, January 24, 2017*

***Approved***

### **Executive Summary for Revised Budget 2016-17**

On January 24, the Board of Education is having this budget presented to them for adoption for the 2016-17 fiscal year. This budget notes not only changes to the 2016-17 budget from the original Recommended Budget, however also shows the actuals from the 2015-16 budget which has been audited at this time.

The revenue side clearly shows increase over what had been proposed for multiple reasons. In addition to an increase in revenues based on an increased student count, the first collection of the Mill Levy Override approved by voters on November 8, 2016 is reflected as a majority of it will be collected in March-June as property taxes for the year are collected. The district will fully budget these funds next school year for spending in the areas captured by the ballot language approved by voters. Some set-asides are being made to address some key spending areas for this year that do encapsulate the ballot language and are further explained below. Congress also finally approved the funding of the Secure Rural Schools Act which led to the district receiving \$122,533 in July of this year that is new revenue that had not been accounted for in the original recommended budget.

The superintendent is recommending changes based on a number of needs within the district. To better help the board and the general public follow these changes, a step by step description follows:

#### **Instructional Spending – Pages 6-28**

- Moving the district to greater transparency, this revised budget begins significant change in charges to school sites that now include custodial costs, custodial supplies, and utility costs for buildings. These have traditionally been budgeted on the non-instructional side. To allow two year comparison, the Actual 15-16 budget has also captured this spending at each site and places the district in a good position for compliance with the **Every Student Succeeds Act** – the reauthorization of the Federal **Elementary and Secondary Education Act** now referred to as ESSA.
  - For the 2016-17 Amended Budget, the salaries for each school reflects custodial positions assigned to each school.
  - Utilities for each building are reflected at the bottom of each site page and encompasses charges for Telephone, Water, Electric, and Natural or LP Gas.
- Colorado Connections Academy was budgeted at 250 students. Their enrollment was 299 so the pass through noted in Alternative Options (Page 19) increased accordingly.
- New positions authorized since the state of the year:
  - 1 Academic Advisor – DHS (Page 16)
  - 1 English Teacher – DHS (Page 16)
  - 1 Science Teacher – DHS (Page 16)
  - 1 Counselor Corps Position – MMS (Page 14)
  - 1 Paraprofessional I – Fort Lewis Mesa for class size support (Page 9)
  - 1 Coordinator of Behavioral Health – Student Services for Therapeutic Services (Page 30)
  - Curriculum, Instruction, and Assessment ELA TOSA ½ year – (Page 35)
  - Special Education Needs
    - 1.5 paraprofessional – Animas Valley (Page 10)
    - 1 paraprofessional – Fort Lewis Mesa (Page 9)
    - 1 paraprofessional – Escalante (Page 15)
    - 1 paraprofessional – Florida Mesa (Page 8)
    - 1 paraprofessional – Riverview (Page 13)
    - 1 paraprofessional – Miller (Page 14)
    - 1 paraprofessional – Roving for New Students/School Support (Page 24)
- Election expenses were more than tripled over expected costs leading to a change in District Governance Purchased Services (Page 37)

- Modifications made to non-school budgets are based on position savings and increasing/decreasing costs in non-employee related costs.
- Due to savings in Food and Nutrition Services last year, district contribution was more than cut in half leading to a transfer of only \$125,000 to Fund 21 (Page A6) for the 2016-17
- To allow a jump on deferred maintenance programs outlined in the 2016 Mill Levy, the transfer to the Capital Projects Fund has also been increased by \$500,000 which will allow the purchase of 2 buses and a service vehicle for transportation as well as several maintenance projects to start in June 2017. The cost of the stadium loan and corresponding revenue has also been added to the Capital Projects Fund 43 (Page A5)
- Recognizing that employees in the district accepted a freeze pending the budget outlook, the superintendent is recommending a one-time stipend to all staff for the 2016-17 School Year. That stipend is calculated on page 48 in the amount of \$500.00 per employee.
- The CSI Charter Schools (Mountain Middle School and Animas High School) will be due their share of the collection of the 2016 Mill Levy Override funds in August. These funds have been reserved under **Contingency** on page 48 to ensure that they roll forward to make that payment after July 1.

The budget has been provided to the Financial Advisory Council on Friday, January 20 to review. The Board of Education will be presented and provided an opportunity to adopt a final Revised Budget on Tuesday, January 24. Should any member of the community have questions about the changes in the budget, they are encouraged to reach out to Jennifer Macho-Seekins, CFO ([JMacho-Seekins@durango.k12.co.us](mailto:JMacho-Seekins@durango.k12.co.us)), or Dan Snowberger, Superintendent ([DSnowberger@durango.k12.co.us](mailto:DSnowberger@durango.k12.co.us)) or call either at (970) 247-5411.

Pupil Enrollment	Actual 2011-2012	Actual 2012-2013	Actual 2013-14	Actual 2014-15	Actual 2015-16	Actual 2016-17
Per Pupil Revenue	\$6,351.55	\$6,345.95	\$6,534.34	\$6,882.32	\$7,154.80	\$7,307.26
Total Headcount*	4521.50	4570.50	4558.50	4624.50	4731.50	4811.50
Total Funded Pupil Count (La Plata)**	4792.70	4800.10	4795.10	4840.90	4886.20	5273.50
Increase (Decrease) From Previous Year	-0.71	0.15%	-0.10%	0.96%	0.94%	7.93%

	District Funded Pupil Count ***	Actual FTE w/o PS & online	Assessed Valuation	General Fund	Mill Levy Override	SB 184 Adjustment	Bond Redemption Fund	Total
2009	4,574.70	4,560.7	\$ 1,992,165,504	6.601	2.475	0.141	5.548	14.765
2010	4,536.90 -0.8%	4,430.1	\$ 2,198,992,650	6.601	2.283	0.471	5.129	14.484
2011	4,506.70 -0.7%	4,381.4	\$ 1,640,273,360	6.601	5.012	0.126	4.629	16.368
2012	4,443.70 -1.4%	4,266.3	\$ 1,565,209,950	6.601	5.226	0.071	4.470	16.368
2013	4,395.50 -1.1%	4,360.5	\$ 1,493,634,640	6.601	5.504	0.058	4.854	17.017
2014	4,362.10 -0.8%	4,325.0	\$ 1,283,819,050	6.601	6.404	0.045	6.040	19.090
2015	4,353.90 -0.2%	4,310.4	\$ 1,357,490,350	6.601	6.056	0.066	6.367	19.090
2016	4,412.00 1.33%	4,372.5	\$ 1,490,216,420	6.601	5.517	0.028	5.730	17.876
2017	4,811.50 9.05%	4,341.0	\$ 1,326,636,540	6.601	7.501	0.017	5.755	19.874

Changes	Amount	Percentage
Assessed Valuation	\$(163,579,880)	-12.05%
Dist. Funded Pupil Count	399.5	9.16% from prior year
Per Pupil Revenue	\$152.46	2.22%

**Source: CDE School Finance Funding Worksheets:**

\*Total Headcount includes headcounts for preschool, kindergarten, grades 1-12 and online pupils.

\*\* Total Funded Pupil Count includes 9-R, Animas High, and Mountain Middle School students for Total Program Funding/Override Calculations

\*\*\* District Funded Pupil Count includes average funded pupil count or Oct FTE Count, whichever is greater, plus full day kindergarten factor, CPP, on-line count.

**GENERAL FUND**  
**Summary of Revenues, Expenditures and Fund Balance**

	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Amended Budget	2015-16 Actual	2016-17 Recommended Budget	2016-17 Amended Budget
<b>Beginning Fund Balance</b>	\$10,612,521	\$8,443,371	\$6,211,745	\$5,770,303	\$5,770,303	\$5,770,303	\$7,161,580
Net Revenue ( Net of Transfers out)	\$34,623,896	\$37,712,964	\$39,737,844	\$41,097,299	\$41,224,064	\$43,017,366	\$45,532,324
<b>Total Funds Available:</b>	\$45,236,416	\$46,156,334	\$45,949,589	\$46,867,602	\$46,994,367	\$48,787,669	\$52,693,904
Expenditures	\$36,752,333	\$39,944,589	\$40,179,286	\$41,308,044	\$39,832,787	\$43,267,365	\$44,547,790
<b>Total Appropriation/Expenditures</b>	\$36,752,333	\$39,944,589	\$40,179,286	\$41,308,044	\$39,832,787	\$43,267,365	\$44,547,790
<b>Ending Fund Balance:</b>	\$8,484,083	\$6,211,745	\$5,770,303	\$5,559,558	\$7,161,579	\$5,520,304	\$8,146,114
Percent of General Fund Revenue	22.00%	15.75%	13.99%	13.01%	16.68%	12.30%	17.06%
Ten Percent of General Fund Revenue	\$3,855,799	\$3,980,130	\$4,124,495	\$4,274,935	\$4,122,406	\$4,487,037	\$4,776,232
Fund Balance Increase/Decrease	(\$2,128,438)	(\$2,231,626)	(\$441,442)	(\$210,745)	\$1,391,277	(\$249,999)	\$984,534
Net Loss to Fund Balance	(\$2,128,438)	(\$4,360,065)	(\$4,801,507)	(\$5,012,252)	(\$3,620,975)	(\$3,870,975)	(\$2,636,441)

**GENERAL FUND  
Summary of Revenue**

	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Local</b>						
1. Property Taxes*	\$8,197,333	\$8,721,561	\$9,836,919	\$9,855,564	\$9,199,342	\$8,757,128
2. Property Taxes-hold harmless	\$2,621,262	\$2,621,262	\$2,621,262	\$2,584,308	\$2,621,262	\$2,621,262
3. Property Taxes-override	\$5,600,000	\$5,600,000	\$5,600,000	\$5,521,189	\$5,600,000	\$7,330,000
4. Delinquent Taxes and Interest	\$363,394	\$242,960	\$175,000	\$226,759	\$175,000	\$175,000
5. Specific Ownership Tax*	\$1,537,823	\$1,576,434	\$1,550,000	\$1,568,489	\$1,550,000	\$1,550,000
6. Specific Ownership Tax Bond Taxes	\$655,638	\$753,168	\$659,000	\$766,970	\$659,000	\$659,000
7. Indirect Costs	\$0	\$0	\$0	\$0	\$5,000	\$5,000
8. Earnings on Investments	\$12,363	\$9,303	\$12,500	\$24,816	\$12,500	\$26,880
9. Other Local Revenue	\$462,529	\$544,655	\$407,080	\$478,723	\$457,000	\$407,080
10. County Mineral Lease	\$27,278	\$37,598	\$33,409	\$33,409	\$33,409	\$44,467
11. Donation	\$250,000	\$0	\$200,000	\$200,000	\$0	\$0
12. BOCES Swap pass through	\$61,605	\$54,047	\$49,552	\$49,552	\$45,000	\$45,000
13. Rental Revenue from BOCES	\$50,000	\$66,144	\$66,144	\$66,144	\$66,144	\$66,144
<b>Total Local Revenue</b>	<b>\$19,839,226</b>	<b>\$20,227,132</b>	<b>\$21,210,866</b>	<b>\$21,375,924</b>	<b>\$20,423,657</b>	<b>\$21,686,961</b>
<b>State</b>						
1. Equalization*	\$19,138,711	\$20,074,131	\$20,678,140	\$20,874,848	\$23,771,592	\$25,290,368
2. SPED Tier B Funding	\$119,188	\$0	\$0	\$0	\$0	\$0
3. Career and Technical Education	\$40,091	\$172,040	\$168,208	\$186,897	\$186,000	\$186,000
4. Small Attendance Center	\$87,018	\$97,011	\$97,010	\$88,770	\$97,010	\$97,010
5. Transportation	\$297,694	\$311,457	\$346,491	\$360,744	\$346,491	\$333,836
6. English Language Learners	\$30,502	\$69,529	\$71,301	\$0	\$0	\$0
7. Full Day Kindergarten Hold Harmless	\$41,166	\$43,359	\$45,075	\$45,255	\$45,616	\$45,616
8. Other State Revenue	\$71,940	\$120,078	\$132,258	\$0	\$0	\$0
<b>Total State Revenue</b>	<b>\$19,826,310</b>	<b>\$20,887,604</b>	<b>\$21,538,483</b>	<b>\$21,556,514</b>	<b>\$24,446,709</b>	<b>\$25,952,830</b>
<b>Federal</b>						
Forest Service Reserve	\$135,763	\$130,209	\$0	\$0	\$0	\$122,533
<b>Total Federal Revenue</b>	<b>\$135,763</b>	<b>\$130,209</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$122,533</b>
<b>Total Revenue</b>	<b>\$39,801,299</b>	<b>\$41,244,946</b>	<b>\$42,749,349</b>	<b>\$42,932,438</b>	<b>\$44,870,366</b>	<b>\$47,762,324</b>
Less: Transfer to Special Activities Fund	\$0	\$245,282	\$0	\$0	\$0	\$0
Less: Transfer to Insurance Fund	\$180,835	\$0	\$0	\$0	\$0	\$0
Less: CO Preschool Program Allocation	\$0	\$0	\$0	\$0	\$0	\$0
Less: Transfer to Interscholastic Activities	\$638,000	\$899,000	\$908,900	\$965,224	\$950,000	\$ 975,000
Less: Transfer to Capital Projects	\$975,000	(\$41,000)	\$400,000	\$400,000	\$600,000	\$ 1,100,000
Less: Transfer to After School Program	\$0	\$63,500	\$50,500	\$50,500	\$30,000	\$ 30,000
Less: Transfer to Student Nutrition Services	\$294,500	\$340,320	\$292,650	\$292,650	\$273,000	\$ 125,000
<b>Net Revenue</b>	<b>\$37,712,964</b>	<b>\$39,737,844</b>	<b>\$41,097,299</b>	<b>\$41,224,064</b>	<b>\$43,017,366</b>	<b>\$ 45,532,324</b>
Revenue Per Enrollment	\$8,731.23	\$8,918.79	\$9,035.05	\$9,921.99	\$9,325.65	\$ 9,056.19

\* Included in School Finance Act Formula

## 2009 Mill Levy 3A

In 2009, the voters in Durango School District 9-R approved a mill levy providing \$3.2 million dollars in additional funding to achieve three critical objectives. Those objectives are:

- Retain staff - \$1.3 million to improve salary schedules
- Keep Class Size Low - \$1.5 million to maintain low class size
- Invest in Innovative Programs & Technology - \$400,000

**Attract and Retain staff:** For the 2011-2012 fiscal year, \$1.2 million of 3A funding was added to the salaries and associated benefits (PERA and Medicare) for all staff. How this affected staff is shown in the table below. Once this money was added to the salary schedule it is there into the future, unless salary schedules were to be reduced. We continue use 3A, State, and other local monies to maintain competitive salaries and benefits to retain and attract quality staff.

	Lowest Step			Highest Step		
	2010-2011	2011-2012	%	2010-2011	2011-2012	%
Certified Staff	\$35,356	\$36,600	3.50%	\$63,736	\$70,000	9.80%
Classified Staff	\$9.71/hr	\$10.00/hr	3.00%	\$23.51/hr	\$24.33/hr	3.50%
Professional/Technical Staff	\$24,455	\$25,311	3.50%	\$62,742	\$64,942	3.50%
Administration	\$64,688	\$66,305	2.50%	\$113,809	\$116,648	2.50%
	Average salary			Estimated Increase		
	2010-2011	2011-2012				
Certified Staff	\$45,427	\$48,055		\$853,574		
Classified Staff	\$19,367	\$20,142		\$163,471		
Professional/Technical Staff	\$42,000	\$43,038		\$15,051		
Administration	\$76,455	\$80,574		\$107,094		
Estimated Salary increase 3A				\$1,139,190		
PERA and Medicare on increase (16.65%)				\$189,675		
Total estimated increase paid from 3A funds				\$1,328,865		

**Maintain small class sizes:** From the 2010-2011 to the 2011-2012 school year state, funding dropped \$340.89 per student. This reduction, along with a reduction in the number of students, worked out to a \$2,224,576 decrease in state funding to district. The district continues to use \$1.5 million of 3A funds to maintain class sizes that are at or below state and regional averages.

**Technology and Innovative Programs:** Over the past five years the district has used 3A technology funds to increase the access speed at all the schools, infrastructure, and to increase the number of computers and tablets available in the district. The innovative program funds have been used to offset the cost of new practices needed to address the needs of students in our district or within a specific school. While this started focused on International Baccalaureate and Expeditionary Learning, it has expanded to include programs like AVID, Thinking Strategies, Boettcher Residency Program, and Science/Technology/Engineering/Math initiatives.

**Durango School District 9-R****Compliance Statements**

In compliance with C.R.S. 22-44-105, this budget's revenue projections were prepared using information provided by the Colorado Department of Education, the County Assessor, the Federal Government and other sources using methods recommended in the Financial Policies and Procedures Handbook. This budget's expenditure estimates were prepared based on program needs, enrollment projections, mandated requirements, employee contracts, contracted services, and anticipated changes in economic conditions using methods described in the Financial Policies and Procedures Handbook. Beginning fund balances and revenues equal or exceed budgeted expenditures and reserves.

In compliance with C.R.S. 22-44-105, this budget includes the actual audited revenues, expenditures and fund balances for the last completed fiscal year and the current budget shall not provide for expenditures, interfund transfers, or reserves, in excess of available revenues and beginning fund balance. The figures are contained in the District's annual audit available for review in the District offices, the Colorado Department of Education, or the State Auditor's Office.

In compliance with C.R.S. 22-44-105, the budget was prepared in compliance with the revenue, expenditures, tax limitation and reserve requirements of Section 20 of Article X of the Constitution.

In compliance with C.R.S. 22-44-105(1)(d.5) the budget document includes a budget summary for each fund.

In compliance with C.R.S. 22-44-108(1) submit the proposed budget to the board of education no later than June 1.

In compliance with C.R.S. 22-44-109(1) the board of education shall cause to be published a notice stating that the proposed budget is on file at the principal administrative offices of the school district; that the proposed budget is available for inspection during reasonable business hours; that any person paying school taxes in the district may file or register an objection thereto at any time prior to its adoption; and that the board of education of the school district will consider adoption of the proposed budget for the ensuing fiscal year on the date, time and place specified in the notice.

In compliance with C.R.S. 22-44-110(4) adopt the school district budget and appropriation resolution no later than June 30.

In compliance with C.R.S. 22-44-304 (1) (a) (I) and C.R.S. 22-44-304 (3) the budget document will be posted on-line in a downloadable format for free public access within 60 days after completion.

In compliance with C.R.S. 22-44-110 (5) after the adoption of the budget, the board may review and change the budget, with respect to both revenues and expenditures, at any time prior to January 31 of the fiscal year for which the budget was adopted.

In compliance with C.R.S. 22-44-105 (1) (d.5) a standardized budget summary sheet is included with the adopted budget.

In compliance with C.R.S. 22-44-204(3) the financial policies and procedures handbook adopted by the state board of education shall be used by every school district in the state in the development of the budget for the district, in the keeping of financial records of the district, and in the periodic presentation of financial information to the board of education of the district.



**GENERAL FUND**  
**Summary of Expenditures**

	2013-14 Actual	2014-15 Actual	2015-16 Amended Budget	2015-16 Actual	2016-17 Recommended Budget	2016-17 Amended Budget	% of Budget
<b>Instructional Programs</b>	\$28,879,734	\$28,493,281	\$29,469,258	\$31,442,615	\$31,386,012	\$34,548,192	78%
<b>Support Services Programs</b>	\$9,680,970	\$10,257,290	\$10,562,936	\$7,442,241	\$10,581,353	\$8,232,598	18%
<b>Other Charges</b>	\$1,383,885	\$1,428,716	\$1,275,850	\$947,937	\$1,300,000	\$1,767,000	4%
<b>Total Expenditures:</b>	<u>\$39,944,589</u>	<u>\$40,179,286</u>	<u>\$41,308,044</u>	<u>\$39,832,792</u>	<u>\$43,267,365</u>	<u>\$44,547,790</u>	
<b>Excess (Deficit Spending)</b>	(\$2,231,625)	(\$441,442)	(\$210,745)	\$1,391,271	(\$250,000)	\$984,534	
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5,274	
<b>Cost Per Student</b>	\$8,763	\$8,688	\$8,730	\$8,418	\$8,642	\$8,447	

**INSTRUCTIONAL PROGRAMS/SCHOOL BASED EXPENSES**

<b>Page Description</b>	<b>2012-13 Actual</b>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actuals</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
7 Sunnyside Elementary School	\$1,088,729	\$1,030,475	\$1,020,781	\$1,097,677	\$1,381,888	\$1,061,458	\$1,302,598
8 Florida Mesa Elementary School	\$1,986,674	\$1,898,667	\$1,974,647	\$2,164,081	\$2,377,416	\$2,165,965	\$2,393,583
9 Fort Lewis Mesa Elementary School	\$907,114	\$844,398	\$943,376	\$1,037,000	\$1,262,052	\$967,303	\$1,197,766
10 Animas Valley Elementary School	\$1,500,123	\$1,297,675	\$1,520,736	\$1,577,274	\$1,930,643	\$1,580,397	\$1,944,809
11 Needham Elementary School	\$2,511,336	\$2,458,234	\$2,517,737	\$2,518,727	\$2,801,495	\$2,482,595	\$2,847,094
12 Park Elementary School	\$2,588,609	\$2,361,110	\$2,526,167	\$2,527,590	\$2,840,807	\$2,500,489	\$2,819,396
13 Riverview Elementary School	\$2,539,322	\$2,289,372	\$2,627,184	\$2,689,641	\$3,052,091	\$2,762,559	\$3,160,038
14 Miller Middle School	\$2,474,377	\$2,205,627	\$2,569,729	\$2,639,316	\$2,817,068	\$2,853,062	\$3,065,146
15 Escalante Middle School	\$2,879,485	\$2,366,412	\$2,897,418	\$2,993,631	\$3,303,559	\$3,149,749	\$3,454,775
16 Durango High School	\$5,760,580	\$5,311,347	\$5,425,338	\$5,455,654	\$6,090,812	\$5,465,214	\$6,335,369
17 Big Picture Program	\$507,995	\$489,731	\$582,041	\$655,741	\$679,255	\$650,593	\$721,744
18 Shared School	\$216,211	\$244,434	\$389,277	\$385,922	\$414,395	\$300,789	\$318,336
19 Alternative Options (incl Phoenix, HB, Gateway, DE	\$261,667	\$207,964	\$652,626	\$710,040	\$656,475	\$2,366,860	\$2,702,983
20 Summer School and After School	\$20,911	\$38,727	\$0	\$8,221	\$11,098	\$33,200	\$57,400
21 Post Secondary Options	\$354,483	\$303,309	\$32,352	\$60,000	\$96,335	\$95,000	\$95,000
22 Curriculum Adoption and Supplies	\$467,147	\$379,986	\$644,152	\$391,936	\$325,508	\$408,725	\$482,175
23 Assessment	\$32,764	\$100,845	\$60,470	\$122,804	\$10,805	\$43,614	\$43,614
24 Special Education and BOCES	\$663,366	\$3,225,636	\$731,184	\$685,690	\$740,529	\$832,663	\$891,756
25 Gifted and Talented	\$4,834	\$2,464	\$0	\$0	\$0	\$36,250	\$58,100
26 District Preschool	\$0	\$1,084,814	\$1,172,440	\$1,248,961	\$215,256	\$1,266,124	\$243,107
27 English Language Learners	\$6,922	\$393,439	\$61,263	\$71,101	\$0	\$0	\$0
28 Innovative Programs	\$269,413	\$345,067	\$144,363	\$428,250	\$435,127	\$363,403	\$413,403
	<b>\$27,042,063</b>	<b>\$28,879,734</b>	<b>\$28,493,281</b>	<b>\$29,469,258</b>	<b>\$31,442,615</b>	<b>\$31,386,012</b>	<b>\$34,548,192</b>
Students	4,571	4,559	4,625	4,732	4732	5007	5274
Cost Per Student	\$5,917	\$6,335	\$6,161	\$6,228	\$6,645	\$6,268	\$6,551

Location: 124 -Sunnyside Elementary School

**Program Description:**

Planned learning activities and experiences provided for elementary school students grades K through five.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actuals</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Instruction</b>						
<b>Salaries (100's)</b>	\$759,583	\$735,721	\$789,372	\$892,202	\$771,431	\$911,836
- Substitutes/Stipends	\$15,858	\$20,226	\$20,000		\$20,000	\$20,000
- School Allocation	\$2,248	\$5,829	\$2,090		\$2,185	\$2,185
<b>Benefits (200's)</b>	\$234,930	\$240,718	\$267,460	\$299,264	\$249,122	\$280,230
- Substitutes/Stipends	\$3,511	\$3,843	\$4,200		\$4,200	\$4,200
- School Allocation	\$416	\$641	\$415		\$459	\$459
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$1,016,545</b>	<b>\$1,006,979</b>	<b>\$1,083,537</b>	<b>\$1,191,466</b>	<b>\$1,047,397</b>	<b>\$1,218,910</b>
<b>Purchased Services (300-500's)</b>	\$2,684	\$3,642	\$4,120	\$3,386	\$3,120	\$3,120
	\$2,684	\$3,642	\$4,120	\$3,386	\$3,120	\$3,120
<b>Supplies (600's)</b>	\$10,392	\$10,019	\$10,020	\$9,833	\$9,941	\$10,516
<b>Custodial Supplies</b>						\$6,500
	\$10,392	\$10,019	\$10,020	\$9,833	\$9,941	\$17,016
<b>Property (700's)</b>	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Other Objects (800-900's)</b>	\$854	\$141	\$0	\$1,828	\$1,000	\$1,000
	\$854	\$141	\$0	\$1,828	\$1,000	\$1,000
<b>Subtotal Other Expenditures</b>	<b>\$13,930</b>	<b>\$13,802</b>	<b>\$14,140</b>	<b>\$15,047</b>	<b>\$14,061</b>	<b>\$21,136</b>
<b>Custodial Costs</b>				\$126,816		
<b>Utility Costs</b>				\$48,560		\$62,552
<b>Total Costs This Program</b>	<b>\$1,030,475</b>	<b>\$1,020,781</b>	<b>\$1,097,677</b>	<b>\$1,381,888</b>	<b>\$1,061,458</b>	<b>\$1,302,598</b>
<b>Students</b>	159	151	155	157	157	152
<b>Cost Per Student</b>	\$6,481	\$6,760	\$7,082	\$8,802	\$6,761	\$8,570

Location: 125- Florida Mesa Elementary School

**Program Description:**

Planned learning activities and experiences provided for elementary school students grades K through five.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actuals</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Revised Budget</b>
<b>Salaries</b>	\$1,385,355	\$1,395,284	\$1,550,042	\$1,616,161	\$1,572,765	\$1,686,419
- Substitutes/Stipends	\$31,465	\$54,124	\$27,950		\$27,950	\$27,950
- School Allocation	\$2,310	\$7,969	\$6,000		\$4,318	\$4,318
<b>Benefits</b>	\$437,769	\$475,357	\$545,363	\$544,184	\$524,160	\$555,946
- Substitutes/Stipends	\$5,859	\$10,284	\$6,390		\$6,390	\$6,390
- School Allocation	\$426	\$611	\$725		\$907	\$907
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$1,863,183</b>	<b>\$1,943,629</b>	<b>\$2,136,471</b>	<b>\$2,160,345</b>	<b>\$2,136,490</b>	<b>\$2,281,930</b>
<b>Purchased Services</b>	\$7,967	\$13,489	\$9,060	\$8,278	\$9,060	\$9,060
	\$7,967	\$13,489	\$9,060	\$8,278	\$9,060	\$9,060
<b>Supplies</b>	\$11,466	\$15,782	\$15,551	\$18,685	\$18,915	\$30,130
Custodial Supplies						\$9,000
	\$11,466	\$15,782	\$15,551	\$18,685	\$18,915	\$39,130
<b>Property</b>	\$15,273	\$1,325	\$3,000	\$889	\$1,500	\$1,500
	\$15,273	\$1,325	\$3,000	\$889	\$1,500	\$1,500
<b>Other Objects</b>	\$776	\$422	\$0	\$463	\$0	\$0
	\$776	\$422	\$0	\$463	\$0	\$0
<b>Subtotal Other Expenditures</b>	<b>\$35,484</b>	<b>\$31,018</b>	<b>\$27,611</b>	<b>\$28,314</b>	<b>\$29,475</b>	<b>\$49,690</b>
<b>Custodial Costs</b>				\$131,036		
<b>Utility Costs</b>				\$57,721		\$61,963
<b>Total Costs This Program</b>	<b>\$1,898,667</b>	<b>\$1,974,647</b>	<b>\$2,164,081</b>	<b>\$2,377,416 #</b>	<b>\$2,165,965</b>	<b>\$2,393,583</b>
<b>Students</b>	314	326	334	334	336	355
<b>Cost Per Student</b>	\$6,047	\$6,057	\$6,479	\$7,118	\$6,446	\$6,742

Location: 126 - Fort Lewis Elementary School

**Program Description:**

Planned learning activities and experiences provided for elementary school students grades K through five.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actuals</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
<b>Salaries</b>	\$615,864	\$681,943	\$738,347	\$816,779	\$694,292	\$820,305
- Substitutes/Stipends	\$25,833	\$21,196	\$18,145		\$18,145	\$18,145
- School Allocation	\$1,045	\$4,457	\$2,000		\$950	\$950
<b>Benefits</b>	\$184,640	\$218,637	\$261,517	\$280,038	\$236,795	\$274,842
- Substitutes/Stipends	\$4,845	\$4,027	\$3,436		\$3,436	\$3,436
- School Allocation	\$195	\$686	\$228		\$200	\$200
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$832,421</b>	<b>\$930,946</b>	<b>\$1,023,673</b>	<b>\$1,096,817</b>	<b>\$953,818</b>	<b>\$1,117,878</b>
<b>Purchased Services</b>	\$2,411	\$4,289	\$3,000	\$3,801	\$2,700	\$2,700
	\$2,411	\$4,289	\$3,000	\$3,801	\$2,700	\$2,700
<b>Supplies</b>	\$6,754	\$7,906	\$8,777	\$9,696	\$10,135	\$8,075
Custodial Supplies						\$6,500
	\$6,754	\$7,906	\$8,777	\$9,696	\$10,135	\$14,575
<b>Property</b>	\$1,887	\$120	\$1,050	\$0	\$400	\$400
	\$1,887	\$120	\$1,050	\$0	\$400	\$400
<b>Other Objects</b>	\$924	\$115	\$500	\$1,168	\$250	\$250
	\$924	\$115	\$500	\$1,168	\$250	\$250
<b>Subtotal Other Expenditures</b>	<b>\$11,976</b>	<b>\$12,429</b>	<b>\$13,327</b>	<b>\$14,665</b>	<b>\$13,485</b>	<b>\$17,925</b>
<b>Custodial Costs</b>				\$97,394		
<b>Utility Costs</b>				\$53,176		\$61,963
<b>Total Costs This Program</b>	<b>\$844,398</b>	<b>\$943,376</b>	<b>\$1,037,000</b>	<b>\$1,262,052</b>	<b>\$967,303</b>	<b>\$1,197,766</b>
<b>Students</b>	146	138	137	137	150	150
<b>Cost Per Student</b>	\$5,784	\$6,836	\$7,569	\$9,212	\$6,449	\$7,985

Location: 127 - Animas Valley Elementary School

**Program Description:**

Planned learning activities and experiences provided for elementary school students grades K through five.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actuals</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$943,711	\$1,085,462	\$1,116,475	\$1,277,595	\$1,128,188	\$1,393,547
- Substitutes/Stipends	\$21,418	\$36,729	\$25,960		\$25,960	\$25,960
- School Allocation	\$3,949	\$7,108	\$4,515		\$2,218	\$2,218
<b>Benefits</b>	\$299,808	\$358,017	\$403,439	\$444,275	\$392,518	\$429,638
- Substitutes/Stipends	\$3,961	\$6,978	\$5,862		\$5,862	\$5,862
- School Allocation	\$735	\$1,473	\$230		\$466	\$466
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$1,273,582</b>	<b>\$1,495,768</b>	<b>\$1,556,481</b>	<b>\$1,721,870</b>	<b>\$1,555,212</b>	<b>\$1,857,691</b>
<b>Purchased Services</b>	\$6,466	\$9,664	\$7,950	\$7,023	\$8,850	\$8,850
	\$6,466	\$9,664	\$7,950	\$7,023	\$8,850	\$8,850
<b>Supplies</b>	\$15,208	\$14,411	\$12,443	\$17,212	\$15,275	\$16,425
Custodial Supplies						\$6,500
	\$15,208	\$14,411	\$12,443	\$17,212	\$15,275	\$22,925
<b>Property</b>	\$236	\$0	\$0	\$0	\$460	\$460
	\$236	\$0	\$0	\$0	\$460	\$460
<b>Other Objects</b>	\$2,183	\$894	\$400	\$1,723	\$600	\$600
	\$2,183	\$894	\$400	\$1,723	\$600	\$600
<b>Subtotal Other Expenditures</b>	<b>\$24,093</b>	<b>\$24,968</b>	<b>\$20,793</b>	<b>\$25,959</b>	<b>\$25,185</b>	<b>\$32,835</b>
<b>Custodial Costs</b>				\$133,196		
<b>Utility Costs</b>				\$49,618		\$54,283
<b>Total Costs This Program</b>	<b>\$1,297,675</b>	<b>\$1,520,736</b>	<b>\$1,577,274</b>	<b>\$1,930,643</b>	<b>\$1,580,397</b>	<b>\$1,944,809</b>
<b>Students</b>	260	267	259	259	293	293
<b>Cost Per Student</b>	\$4,991	\$5,696	\$6,090	\$7,454	\$5,394	\$6,638

Location: 128 - Needham Elementary School

**Program Description:**

Planned learning activities and experiences provided for elementary school students grades K through five.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actuals</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$1,790,310	\$1,846,801	\$1,815,758	\$1,933,172	\$1,796,343	\$2,022,494
- Substitutes/Stipends	\$56,863	\$31,441	\$31,110		\$31,110	\$31,110
- School Allocation	\$2,613	\$11,716	\$3,620		\$4,066	\$4,066
<b>Benefits</b>	\$554,742	\$576,202	\$623,519	\$643,530	\$602,055	\$665,011
- Substitutes/Stipends	\$10,569	\$6,131	\$6,359		\$6,359	\$6,359
- School Allocation	\$485	\$2,285	\$250		\$854	\$854
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$2,415,581</b>	<b>\$2,474,576</b>	<b>\$2,480,615</b>	<b>\$2,576,702</b>	<b>\$2,440,787</b>	<b>\$2,729,895</b>
<b>Purchased Services</b>	\$6,137	\$8,095	\$5,800	\$8,222	\$8,400	\$8,400
	\$6,137	\$8,095	\$5,800	\$8,222	\$8,400	\$8,400
<b>Supplies</b>	\$33,411	\$32,914	\$29,412	\$27,424	\$29,908	\$31,358
<b>Custodial Supplies</b>						\$8,500
	\$33,411	\$32,914	\$29,412	\$27,424	\$29,908	\$39,858
<b>Property</b>	\$201	\$0	\$1,300	\$444	\$1,750	\$1,750
	\$201	\$0	\$1,300	\$444	\$1,750	\$1,750
<b>Other Objects</b>	\$2,904	\$2,152	\$1,600	\$3,422	\$1,750	\$1,750
	\$2,904	\$2,152	\$1,600	\$3,422	\$1,750	\$1,750
<b>Subtotal Other Expenditures</b>	<b>\$42,652</b>	<b>\$43,162</b>	<b>\$38,112</b>	<b>\$39,511</b>	<b>\$41,808</b>	<b>\$51,758</b>
<b>Custodial Costs</b>				\$123,355		
<b>Utility Costs</b>				\$61,926		\$65,441
<b>Total Costs This Program</b>	<b>\$2,458,234</b>	<b>\$2,517,737</b>	<b>\$2,518,727</b>	<b>\$2,801,495</b>	<b>\$2,482,595</b>	<b>\$2,847,094</b>
<b>Students</b>	454	442	440	440	457	457
<b>Cost Per Student</b>	\$5,415	\$5,696	\$5,724	\$6,367	\$5,432	\$6,230

Location: 129 - Park Elementary School

**Program Description:**

Planned learning activities and experiences provided for elementary school students grades K through five.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actuals</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$1,734,037	\$1,834,259	\$1,837,309	\$1,969,248	\$1,826,409	\$2,023,660
- Substitutes/Stipends	\$57,788	\$49,000	\$30,610		\$30,610	\$30,610
- School Allocation	\$4,403	\$9,925	\$6,500		\$6,653	\$6,653
<b>Benefits</b>	\$509,415	\$578,109	\$608,305	\$642,768	\$587,911	\$641,231
- Substitutes/Stipends	\$10,843	\$9,555	\$6,159		\$6,159	\$6,159
- School Allocation	\$818	\$1,935	\$500		\$1,397	\$1,397
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$2,317,303</b>	<b>\$2,482,783</b>	<b>\$2,489,383 #</b>	<b>\$2,612,016</b>	<b>\$2,459,139</b>	<b>\$2,709,710</b>
<b>Purchased Services</b>	\$11,418	\$12,057	\$8,600	\$12,495	\$11,950	\$11,950
	\$11,418	\$12,057	\$8,600 #	\$12,495	\$11,950	\$11,950
<b>Supplies</b>	\$29,728	\$30,165	\$24,607	\$23,790	\$22,900	\$23,475
<b>Custodial Supplies</b>						\$8,500
	\$29,728	\$30,165	\$24,607 #	\$23,790	\$22,900	\$31,975
<b>Property</b>	\$1,128	\$620	\$4,000	\$3,028	\$5,500	\$5,500
	\$1,128	\$620	\$4,000 #	\$3,028	\$5,500	\$5,500
<b>Other Objects</b>	\$1,533	\$543	\$1,000	\$2,310	\$1,000	\$1,000
	\$1,533	\$543	\$1,000 #	\$2,310	\$1,000	\$1,000
<b>Subtotal Other Expenditures</b>	<b>\$43,807</b>	<b>\$43,384</b>	<b>\$38,207 #</b>	<b>\$41,623</b>	<b>\$41,350</b>	<b>\$50,425</b>
<b>Custodial Costs</b>				\$130,222		
<b>Utility Costs</b>				\$56,946		\$59,261
<b>Total Costs This Program</b>	<b>\$2,361,110</b>	<b>\$2,526,167</b>	<b>\$2,527,590</b>	<b>\$2,840,807</b>	<b>\$2,500,489</b>	<b>\$2,819,396</b>
<b>Students</b>	457	446	467	467	469	501
<b>Cost Per Student</b>	\$5,167	\$5,664	\$5,412	\$6,083	\$5,332	\$5,628



Location: 130 - Riverview Elementary School

**Program Description:**

Planned learning activities and experiences provided for elementary school students grades K through five.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actuals</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
<b>Salaries</b>	\$1,672,715	\$1,889,375	\$1,929,928	\$2,125,928	\$2,003,353	\$2,246,690
- Substitutes/Stipends	\$29,700	\$49,458	\$30,610		\$30,610	\$30,610
- School Allocation	\$6,694	\$9,140	\$5,500		\$6,041	\$6,041
<b>Benefits</b>	\$530,023	\$626,742	\$678,566	\$704,770	\$672,554	\$732,143
- Substitutes/Stipends	\$5,522	\$9,644	\$6,209		\$6,209	\$6,209
- School Allocation	\$1,228	\$1,782	\$600		\$1,269	\$1,269
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$2,245,882</b>	<b>\$2,586,141</b>	<b>\$2,651,413</b>	<b>\$2,830,698</b>	<b>\$2,720,036</b>	<b>\$3,022,962</b>
<b>Purchased Services</b>	\$12,580	\$8,795	\$6,330	\$7,429	\$7,760	\$7,760
	\$12,580	\$8,795	\$6,330	\$7,429	\$7,760	\$7,760
<b>Supplies</b>	\$29,199	\$28,518	\$27,423	\$26,103	\$30,163	\$31,213
<b>Custodial Supplies</b>						\$8,500
	\$29,199	\$28,518	\$27,423	\$26,103	\$30,163	\$39,713
<b>Property</b>	\$275	\$1,568	\$4,475	\$3,395	\$4,500	\$19,500
	\$275	\$1,568	\$4,475	\$3,395	\$4,500	\$19,500
<b>Other Objects</b>	\$1,436	\$2,161	\$0	\$852	\$100	\$100
	\$1,436	\$2,161	\$0	\$852	\$100	\$100
<b>Subtotal Other Expenditures</b>	<b>\$43,490</b>	<b>\$41,042</b>	<b>\$38,228</b>	<b>\$37,779</b>	<b>\$42,523</b>	<b>\$67,073</b>
<b>Custodial Costs</b>				\$108,435		
<b>Utility Costs</b>				\$75,179		\$70,003
<b>Total Costs This Program</b>	<b>\$2,289,372</b>	<b>\$2,627,184</b>	<b>\$2,689,641</b>	<b>\$3,052,091</b>	<b>\$2,762,559</b>	<b>\$3,160,038</b>
<b>Students</b>	465	462	457	457	502	502
<b>Cost Per Student</b>	\$4,923	\$5,687	\$5,885	\$6,679	\$5,503	\$6,295

Location: 212 - Miller Middle School

**Program Description:**

Planned learning activities and experiences provided for middle school students grades six through eight.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actuals</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
<b>Salaries</b>	\$1,644,626	\$1,875,598	\$1,905,889	\$1,886,194	\$2,069,661	\$2,173,574
- Substitutes/Stipends	\$20,861	\$32,566	\$29,950		\$29,950	\$29,950
- School Allocation	\$855	\$3,846	\$5,800		\$4,959	\$4,959
<b>Benefits</b>	\$498,502	\$612,301	\$648,687	\$617,218	\$692,551	\$691,667
- Substitutes/Stipends	\$3,887	\$6,350	\$5,840		\$5,840	\$5,840
- School Allocation	\$161	\$750	\$300		\$1,041	\$1,041
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$2,168,892</b>	<b>\$2,531,411</b>	<b>\$2,596,466</b>	<b>\$2,503,412</b>	<b>\$2,804,002</b>	<b>\$2,907,031</b>
<b>Purchased Services</b>	\$4,369	\$11,581	\$5,800	\$7,747	\$7,600	\$7,600
	\$4,369	\$11,581	\$5,800	\$7,747	\$7,600	\$7,600
<b>Supplies</b>	\$25,546	\$20,299	\$30,050	\$24,632	\$37,960	\$37,960
Fee Offset	\$0	\$0	\$4,000			
	\$25,546	\$20,299	\$34,050	\$24,632	\$37,960	\$37,960
<b>Property</b>	\$5,674	\$6,162	\$500	\$499	\$1,000	\$1,000
	\$5,674	\$6,162	\$500	\$499	\$1,000	\$1,000
<b>Other Objects</b>	\$1,146	\$275	\$2,500	\$2,892	\$2,500	\$2,500
	\$1,146	\$275	\$2,500	\$2,892	\$2,500	\$2,500
<b>Subtotal Other Expenditures</b>	<b>\$36,735</b>	<b>\$38,317</b>	<b>\$42,850</b>	<b>\$35,770</b>	<b>\$49,060</b>	<b>\$49,060</b>
<b>Custodial Costs</b>				\$190,240		\$10,500
<b>Utility Costs</b>				\$87,646		\$98,555
<b>Total Costs This Program</b>	<b>\$2,205,627</b>	<b>\$2,569,729</b>	<b>\$2,639,316</b>	<b>\$2,817,068</b>	<b>\$2,853,062</b>	<b>\$3,065,146</b>
<b>Students</b>	412	436	458	458	510	510
<b>Cost Per Student</b>	\$5,353	\$5,894	\$5,763	\$6,151	\$5,594	\$6,010

Location: 213 - Escalante Middle School

**Program Description:**

Planned learning activities and experiences provided for middle school students grades six through eight.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$1,764,470	\$2,110,649	\$2,148,631	\$2,177,623	\$2,270,732	\$2,381,991
- Substitutes/Stipends	\$20,242	\$30,204	\$31,945		\$31,945	\$31,945
- School Allocation	\$1,055	\$6,603	\$4,500		\$4,380	\$4,380
<b>Benefits</b>	\$530,232	\$685,165	\$742,776	\$729,917	\$780,000	\$787,199
- Substitutes/Stipends	\$3,761	\$5,890	\$6,279		\$6,279	\$6,279
- School Allocation	\$196	\$1,288	\$500		\$920	\$920
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$2,319,955</b>	<b>\$2,839,799</b>	<b>\$2,934,631</b>	<b>\$2,907,540</b>	<b>\$3,094,256</b>	<b>\$3,212,714</b>
<b>Purchased Services</b>	\$10,845	\$9,740	\$10,900	\$13,915	\$9,693	\$9,693
	\$10,845	\$9,740	\$10,900	\$13,915	\$9,693	\$9,693
<b>Supplies</b>	\$30,360	\$31,918	\$35,050	\$31,356	\$36,750	\$47,060
<b>Fee Offset</b>		\$2,019	\$4,000			
	\$30,360	\$33,937	\$39,050	\$31,356	\$36,750	\$47,060
<b>Property</b>	\$0	\$6,112	\$2,800	\$1,563	\$2,800	\$2,800
	\$0	\$6,112	\$2,800	\$1,563	\$2,800	\$2,800
<b>Other Objects</b>	\$5,251	\$7,830	\$6,250	\$8,483	\$6,250	\$6,250
	\$5,251	\$7,830	\$6,250	\$8,483	\$6,250	\$6,250
<b>Subtotal Other Expenditures</b>	<b>\$46,456</b>	<b>\$57,620</b>	<b>\$59,000</b>	<b>\$55,317</b>	<b>\$55,493</b>	<b>\$65,803</b>
<b>Custodial Costs</b>				\$168,549		\$10,500
<b>Utility Costs</b>				\$172,153		\$165,758
<b>Total Costs This Program</b>	<b>\$2,366,412</b>	<b>\$2,897,418</b>	<b>\$2,993,631</b>	<b>\$3,303,559</b>	<b>\$3,149,749</b>	<b>\$3,454,775</b>
<b>Students</b>	501	499	481	481	510	510
<b>Cost Per Student</b>	\$4,723	\$5,806	\$6,224	\$6,868	\$6,176	\$6,774

Location: 311 - Durango High School

**Program Description:**

Planned learning activities and experiences provided for high school students grades nine through twelve.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Budget</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$3,798,126	\$3,917,298	\$3,912,711	\$4,001,967	\$3,939,043	\$4,292,983
- Substitutes/Stipends	\$65,173	\$58,194	\$54,900		\$54,900	\$54,900
- School Allocation	\$14,727	\$28,181	\$13,040		\$8,430	\$8,430
<b>Benefits</b>	\$1,169,422	\$1,247,577	\$1,300,102	\$1,296,359	\$1,308,112	\$1,416,684
- Substitutes/Stipends	\$12,132	\$11,348	\$11,281		\$11,281	\$11,281
- School Allocation	\$2,456	\$5,495	\$200		\$1,770	\$1,770
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$5,062,036</b>	<b>\$5,268,094</b>	<b>\$5,292,234</b>	<b>\$5,298,326</b>	<b>\$5,323,536</b>	<b>\$5,786,048</b>
<b>Purchased Services</b>	\$84,772	\$41,973	\$33,804	\$49,074	\$53,363	\$53,663
	\$84,772	\$41,973	\$33,804	\$49,074	\$53,363	\$53,663
<b>Supplies</b>	\$87,955	\$70,320	\$85,793	\$80,982	\$73,924	\$73,924
Fee Offset	\$39,426	\$25,463	\$25,000			\$26,400
	\$127,381	\$95,783	\$110,793	\$80,982	\$73,924	\$100,324
<b>Property</b>	\$24,604	\$16,970	\$15,009	\$11,067	\$10,241	\$10,241
	\$24,604	\$16,970	\$15,009	\$11,067	\$10,241	\$10,241
<b>Other Objects</b>	\$12,555	\$2,519	\$3,814	\$1,376	\$4,150	\$4,150
	\$12,555	\$2,519	\$3,814	\$1,376	\$4,150	\$4,150
<b>Subtotal Other Expenditures</b>	<b>\$249,312</b>	<b>\$157,245</b>	<b>\$163,420</b>	<b>\$142,499</b>	<b>\$141,678</b>	<b>\$168,378</b>
<b>Custodial Costs</b>				\$319,236		\$32,000
<b>Utility Costs</b>				\$330,751		\$348,943
<b>Total Costs This Program</b>	<b>\$5,311,347</b>	<b>\$5,425,338</b>	<b>\$5,455,654</b>	<b>\$6,090,812</b>	<b>\$5,465,214</b>	<b>\$6,335,369</b>
<b>Students</b>	1,112	1,110	1,030	1,032	1,032	1075
<b>Cost Per Student</b>	\$4,776	\$4,888	\$5,297	\$5,902	\$5,296	\$5,893

**Location: 321 - Big Picture School**

**Program Description:**

Planned learning activities and experiences as an alternative education program for secondary students.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actual</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
<b>Salaries</b>	\$357,554	\$425,908	\$473,907	\$477,316	\$472,277	\$501,630
- Substitutes/Stipends	\$4,500	\$3,303	\$4,655		\$4,655	\$4,655
- School Allocation	\$65	\$323	\$500		\$579	\$579
<b>Benefits</b>	\$114,394	\$142,105	\$160,887	\$157,204	\$157,369	\$158,408
- Substitutes/Stipends	\$837	\$677	\$908		\$908	\$908
- School Allocation	\$12	\$66	\$0		\$121	\$121
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$477,363</b>	<b>\$572,381</b>	<b>\$640,857</b>	<b>\$634,520</b>	<b>\$635,909</b>	<b>\$666,300</b>
<b>Purchased Services</b>	\$2,586	\$2,557	\$3,200	\$3,988	\$4,300	\$4,300
	\$2,586	\$2,557	\$3,200	\$3,988	\$4,300	\$4,300
<b>Supplies</b>	\$9,209	\$6,319	\$8,784	\$5,189	\$7,484	\$7,484
Fee Offset	\$9,209	\$6,319	\$8,784	\$5,189	\$7,484	\$7,484
<b>Property</b>	\$557	\$784	\$2,500	\$4,172	\$2,500	\$2,500
	\$557	\$784	\$2,500	\$4,172	\$2,500	\$2,500
<b>Other Objects</b>	\$15	\$0	\$400	\$0	\$400	\$400
	\$15	\$0	\$400	\$0	\$400	\$400
<b>Subtotal Other Expenditures</b>	<b>\$12,368</b>	<b>\$9,660</b>	<b>\$14,884</b>	<b>\$13,349</b>	<b>\$14,684</b>	<b>\$14,684</b>
<b>Custodial Costs</b>				\$3,051		\$2,000
<b>Utility Costs</b>				\$28,335		\$38,760
<b>Total Costs This Program</b>	<b>\$489,731</b>	<b>\$582,041</b>	<b>\$655,741</b>	<b>\$679,255</b>	<b>\$650,593</b>	<b>\$721,744</b>
<b>Students</b>	83	81	91	91	96	96
<b>Cost Per Student</b>	\$5,900	\$7,186	\$7,206	\$7,464	\$6,777	\$7,518

**Location: 505 - Shared School**

Special Reporting Element: 11 - Regular Education

Program: 0060 General Integrated Education

**Program Description:**

We estimate serving 200+ students through our Shared School Option enrichment program for homeschooled students as well as students attending Shared School as part of our private school partnerships. The increase in this budget reflects the purchase of 20 computers to support technology education. In addition, the budget includes money for transportation.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$192,687	\$292,713	\$288,607	\$316,487	\$215,267	\$230,000
<b>Benefits</b>	\$41,915	\$68,994	\$69,643	\$76,861	\$56,186	\$59,000
<b>Subtotal Salaries &amp; Benefits</b>	\$234,601	\$361,708	\$358,250	\$393,348	\$271,453	\$289,000
<b>Purchased Services</b>	\$2,229	\$8,493	\$6,071	\$5,110	\$5,836	\$5,836
	\$2,229	\$8,493	\$6,071	\$5,110	\$5,836	\$5,836
<b>Supplies</b>	\$4,913	\$8,202	\$12,600	\$8,183	\$14,500	\$14,500
	\$4,913	\$8,202	\$12,600	\$8,183	\$14,500	\$14,500
<b>Property</b>	\$0	\$7,188	\$5,000	\$5,418	\$5,000	\$5,000
	\$0	\$7,188	\$5,000	\$5,418	\$5,000	\$5,000
<b>Other Objects</b>	\$2,690	\$3,685	\$4,000	\$2,336	\$4,000	\$4,000
	\$2,690	\$3,685	\$4,000	\$2,336	\$4,000	\$4,000
<b>Subtotal Other Expenditures</b>	\$9,833	\$27,569	\$27,671	\$21,047	\$29,336	\$29,336
<b>Total Costs This Program</b>	\$244,434	\$389,277	\$385,922	\$414,395	\$300,789	\$318,336
<b>Students</b>	215	187	201	201	203	
<b>Cost Per Student</b>	\$1,137	\$2,082	\$1,920	\$2,062	\$1,482	

Location: 501 - Special Programs, 461 - SW BOCES Eschool, 503 - Phoenix Program, 970 Detention Center (Robert E. Denier), 501.19.0062 Homebound, Connections Academy, Gateway, Second Chance  
 Special Reporting Element: 12 - Special Education, 15 - Adult Ed for K-12, 19 - Other Education  
 Program: 0033 Second Chance, 0034 Gateway 0060 - General Integrated Education, 1760 - Special Education

**Program Description:**

Alternative Options reflects a name change from Alternative Program – Phoenix and DeNier. Alternative Options now includes all programming designed to support alternatives pathways to success other than the traditional school setting. Included are: Phoenix Alternative Learning Center, Durango Education Center (GED), Homebound Instruction, Gateway to College, Connections Academy/Learning, and Southwest Colorado eSchool. This realignment of programming will provide us with a complete view of the cost associated with our alternative options programming.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actual</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
<b>Salaries - Phoenix w/ stipend</b>	\$4,921	\$39,260	\$61,065	\$60,189	\$61,065	\$63,873
<b>- Homebound w/ stipend</b>		\$55,213	\$67,950	\$58,113	\$67,950	\$67,950
<b>- Detention Center</b>	\$139,441	\$65,423	\$45,500	\$45,500	\$45,500	\$53,500
<b>Benefits - Phoenix</b>	\$908	\$13,148	\$18,794	\$18,653	\$18,794	\$21,078
<b>- Homebound</b>		\$16,961	\$17,846	\$17,933	\$17,846	\$22,424
<b>- Detention Center</b>	\$40,920	\$17,850	\$15,500	\$15,285	\$15,500	\$17,655
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$186,190</b>	<b>\$207,855</b>	<b>\$226,656</b>	<b>\$215,673</b>	<b>\$226,656</b>	<b>\$246,480</b>
<b>Purchased Services - Phoenix</b>	\$12,102	\$829	\$0	\$835	\$0	\$0
<b>- Homebound</b>	\$0	\$780	\$1,000	\$1,185	\$2,500	\$2,500
<b>- Detention Center</b>	\$2,707	\$0	\$0	\$0	\$0	\$0
<b>- Connections Academy - DEC, eSchool, etc.</b>		\$438,248	\$476,385	\$436,869	\$1,613,772	\$1,930,071
	\$14,809	\$439,857	\$477,385	\$438,889	\$2,134,604	\$2,450,903
<b>Supplies - Phoenix</b>	\$1,879	\$1,007	\$2,000	\$754	\$3,000	\$3,000
<b>- Homebound</b>	\$0	\$140	\$1,000	\$529	\$1,000	\$1,000
<b>- Detention Center</b>	\$5,086	\$1,010	\$1,000	\$630	\$1,000	\$1,000
	\$6,966	\$2,158	\$4,000	\$1,913	\$5,000	\$5,000
<b>Property - Phoenix</b>	\$0	\$2,757	\$2,000	\$0	\$600	\$600
<b>- Detention Center</b>	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$2,757	\$2,000	\$0	\$600	\$600
<b>Other Objects - Phoenix</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>- Detention Center</b>	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Other Expenditures</b>	<b>\$21,774</b>	<b>\$444,771</b>	<b>\$483,385</b>	<b>\$440,802</b>	<b>\$2,140,204</b>	<b>\$2,456,503</b>
<b>Total Costs This Program</b>	<b>\$207,964</b>	<b>\$652,626</b>	<b>\$710,040</b>	<b>\$656,475</b>	<b>\$2,366,860</b>	<b>\$2,702,983</b>
<b>Students</b>	13	53	90	90	342	
<b>Cost Per Student</b>	\$15,997	\$12,314	\$7,889	\$7,294	\$6,921	

Note: This busget supports students who are served through non-traditional means and ensures that students successfully meet the Colorado Academic Standards and are successful at achieving requirements for graduation from the school district as required in **Results Policy RP-03**.

**Location: 501 - Special Programs, 600 - Central Office**

Special Reporting Element: 11 - Regular Education, 19 - Other Education

Program: 0019 - Other General Education

Program: 0062 - Other General Integrated Education

**Program Description:**

Support services for summer or after school and homebound services.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actual</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
Salaries-Summer or After School	\$9,086	\$0	\$6,000	\$9,094	\$20,000	\$40,000
Benefits-Summer or After School	\$1,690	\$0	\$1,221	\$1,856	\$4,200	\$8,400
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$10,777</b>	<b>\$0</b>	<b>\$7,221</b>	<b>\$10,950</b>	<b>\$24,200</b>	<b>\$48,400</b>
Purchased Services-Extended Learning	\$27,950	\$0	\$0	\$0	\$8,000	\$8,000
	\$27,950	\$0	\$0	\$0	\$8,000	\$8,000
Supplies-Summer or After School	\$0	\$0	\$1,000	\$148	\$1,000	\$1,000
	\$0	\$0	\$1,000	\$148	\$1,000	\$1,000
Property	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
Other Objects	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Other Expenditures</b>	<b>\$27,950</b>	<b>\$0</b>	<b>\$1,000</b>	<b>\$148</b>	<b>\$9,000</b>	<b>\$9,000</b>
<b>Total Costs This Program</b>	<b>\$38,727</b>	<b>\$0</b>	<b>\$8,221</b>	<b>\$11,098</b>	<b>\$33,200</b>	<b>\$57,400</b>
<b>Students</b>	<b>37</b>	<b>0</b>	<b>45</b>		<b>160</b>	
<b>Cost Per Student</b>	<b>\$1,047</b>		<b>\$183</b>		<b>\$208</b>	

Notes: This budget will support limited opportunities during the 2016-17 school year, as well as the summer of 2017, for students who require additional instruction beyond the current school calendar and day to ensure their growth toward and mastery of the Colorado Academic Standards. (RP-01 & RP-03)



**POST SECONDARY OPTIONS**

Location: 501 - Special Programs  
 Special Reporting Element: 19 - Other Education  
 Program: 0034 -Other General High School Education

**Program Description:**

This budget reflects the costs associated with concurrent enrollment. Students who meet specific criteria apply to take classes at Fort Lewis College, Southwest Colorado Community College, or San Juan College for both high school and college credit.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actual</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
<b>Salaries</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>Benefits</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Salaries &amp; Benefits</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>Purchased Services - Adult Learning Ctr - Concurrent Enrollment</b>	\$160,633	\$0				
	\$142,676	\$32,352	\$60,000	\$96,335	\$75,000	\$75,000
	\$303,309	\$32,352	\$60,000	\$96,335	\$75,000	\$75,000
<b>Supplies</b>	\$0	\$0	\$0	\$0		\$0
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Property</b>	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Other Objects</b>	\$0	\$0	\$0	\$0	\$20,000	\$20,000
	\$0	\$0	\$0	\$0	\$20,000	\$20,000
<b>Subtotal Other Expenditures</b>	\$303,309	\$32,352	\$60,000	\$96,335	\$95,000	\$95,000
<b>Total Costs This Program</b>	\$303,309	\$32,352	\$60,000	\$96,335	\$95,000	\$95,000
<b>Students</b>	57	60	65		90	
<b>Cost Per Student</b>	\$5,368	\$539	\$923		\$1,056	

Note: This budget supports students who wish to take advantage of coursework outside of what is currently offered in the Durango School District. This budget reflects tuition for students to attend Fort Lewis College, Southwest Colorado Community College, and San Juan College. We also will institute a bus to transport students to the Mancos Campus of SWCCC who are interested in specific trades programs.

**Location: 601 - Curriculum Adoption, 602 - Curriculum Supplies**

Special Reporting Element: 11 - Regular Education

Program: 0010, 0020, 0030, 0060 - General Elementary, Middle, High and Integrated Education

**Program Description:**

Oversee the adoption and purchase of curriculum materials and supplies.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$7,938	\$0	\$0	\$0	\$0	\$0
<b>Benefits</b>	\$1,491	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$9,429</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Purchased Services</b>	\$58	\$43,548	\$40,374	\$109,436	\$126,550	\$150,000
	\$58	\$43,548	\$40,374	\$109,436	\$126,550	\$150,000
<b>Supplies</b>	\$370,500	\$600,604	\$251,463	\$216,072	\$282,175	\$332,175
	\$370,500	\$600,604	\$251,463	\$216,072	\$282,175	\$332,175
<b>Property</b>	\$0	\$0	\$100,099	\$0	\$0	\$0
	\$0	\$0	\$100,099	\$0	\$0	\$0
<b>Other Objects</b>	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Other Expenditures</b>	<b>\$370,558</b>	<b>\$644,152</b>	<b>\$391,936</b>	<b>\$325,508</b>	<b>\$408,725</b>	<b>\$482,175</b>
<b>Total Costs This Program</b>	<b>\$379,986</b>	<b>\$644,152</b>	<b>\$391,936</b>	<b>\$325,508</b>	<b>\$408,725</b>	<b>\$482,175</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	
<b>Cost Per Student</b>	\$83	\$139	\$83	\$69	\$82	

Note: This budget supports the district in ensuring that instructional materials are in place for students in grades pK-12. This budget includes all materials, both physical and on-line, that are needed within classrooms across the district. (RP-01, 03)

**Location: 600 - Other Services**

Special Reporting Element: 15 - Regular Education

Program: 0060 - General Intergrated Education, Grant: 3026 Read Act

**Program Description:**

Support the academic assessment of students.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$44,620	\$23,660	\$29,010	\$0	\$7,119	\$7,119
<b>Benefits</b>	\$8,433	\$4,566	\$5,892	\$0	\$1,495	\$1,495
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$53,053</b>	<b>\$28,226</b>	<b>\$34,902</b>	<b>\$0</b>	<b>\$8,614</b>	<b>\$8,614</b>
<b>Purchased Services</b>	\$28,906	\$11,025	\$0	\$0	\$15,000	\$15,000
Read Act	\$3,500	\$21,219	\$90,356		\$0	
	<b>\$32,406</b>	<b>\$32,244</b>	<b>\$34,902</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$15,000</b>
<b>Supplies</b>	\$0	\$0	\$0	\$0	\$0	\$0
- Read Act	\$15,386	\$0	\$7,000			
	<b>\$15,386</b>	<b>\$0</b>	<b>\$7,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Property</b>	\$0	\$0	\$46,000	\$10,805	\$20,000	\$20,000
<b>Donation</b>	\$0	\$0	\$0		\$0	
	<b>\$0</b>	<b>\$0</b>	<b>\$46,000</b>	<b>\$10,805</b>	<b>\$20,000</b>	<b>\$20,000</b>
<b>Other Objects</b>	\$0	\$0	\$0	\$0	\$0	\$0
	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Subtotal Other Expenditures</b>	<b>\$47,792</b>	<b>\$32,244</b>	<b>\$87,902</b>	<b>\$10,805</b>	<b>\$35,000</b>	<b>\$35,000</b>
<b>Total Costs This Program</b>	<b>\$100,845</b>	<b>\$60,470</b>	<b>\$122,804</b>	<b>\$10,805</b>	<b>\$43,614</b>	<b>\$43,614</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	
<b>Cost Per Student</b>	\$22	\$13	\$26	\$2	\$9	

**Note:** This budget covers access to the Alpine Achievement Data Warehouse, as well as subsitutes necessary to support the administration of State assessment initiatives. The district has administered Scholastic Math and Scholastic Reading Inventory for the past two years to gain a perspective of student performance in a normed setting,. While the district is continuing this practice, these assessments were included in a contract paid for on the Curriculum Adoption page that includes access to these on-line assessments. There are funds included here to maintain our local assessment system for administration of our Common District Assessment items. (RP-01 & RP-03)

**Location: 600 - Central Office - Special Education,**  
 Special Reporting Element: , 12 - Special Education  
 Program: 1700 - Special Education

**Program Description:**

The Special Education allocation is used to support district-wide staff and their benefits. The allocation also supports "Pathways to Independence" a special education program offered by the Durango School District 9-R for students 18-21 years of age who need to continue to develop independent life skills. The program is located in the Commons Building in downtown Durango, which provides a community experience for our students. \$40,283 for the Pathways to Independence program is included in the budget. Students from this program are also engaged in an entrepreneurial business venture, Common Grounds, the coffee cart located at the Durango Public Library.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$1,949,244	\$157,455	\$101,134	\$165,026	\$217,587	\$217,587
- Substitutes/Stipends	\$43,034	\$1,372	\$11,605		\$11,605	\$11,605
<b>Benefits</b>	\$680,527	\$62,141	\$46,206	\$60,877	\$84,926	\$84,926
- Substitutes/Stipends	\$7,768	\$281	\$1,888		\$1,888	\$1,888
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$2,680,573</b>	<b>\$221,250</b>	<b>\$160,831</b>	<b>\$225,903</b>	<b>\$316,005</b>	<b>\$316,006</b>
<b>Purchased Services-eSchool</b>	\$71,754	\$0	\$0		\$0	\$0
<b>Special Education</b>	\$455,352	\$499,309	\$502,108	\$496,870	\$470,908	\$530,000
	\$527,106	\$499,309	\$502,108	\$496,870	\$470,908	\$530,000
<b>Supplies</b>	\$13,523	\$7,346	\$17,250	\$12,081	\$21,500	\$21,500
	\$13,523	\$7,346	\$17,250	\$12,081	\$21,500	\$21,500
<b>Property</b>	\$0	\$1,259	\$2,400	\$2,205	\$19,000	\$19,000
	\$0	\$1,259	\$2,400	\$2,205	\$19,000	\$19,000
<b>Other Objects</b>	\$4,434	\$2,021	\$3,100	\$3,470	\$5,250	\$5,250
	\$4,434	\$2,021	\$3,100	\$3,470	\$5,250	\$5,250
<b>Subtotal Other Expenditures</b>	<b>\$545,064</b>	<b>\$509,935</b>	<b>\$524,858</b>	<b>\$514,626</b>	<b>\$516,658</b>	<b>\$575,750</b>
<b>Total Costs This Program</b>	<b>\$3,225,636</b>	<b>\$731,184</b>	<b>\$685,690</b>	<b>\$740,529</b>	<b>\$832,663</b>	<b>\$891,756</b>
<b>Students</b>	439	451	443	443	445	
<b>Cost Per Student</b>	\$7,348	\$1,621	\$1,548	\$1,672	\$1,871	

Note: This budget covers the cost of special service providers and related services in our contract with the San Juan BOCES. Also included are Special Service Providers hired by the district to support students with social emotional needs. The Pathways 18-21 program is also covered in this budget allowing the district to continue to serve students between 18-21 in making a successful transition to our community. (RP 01, 02, 03)

**Location: 600 - Strategic Plan**

Program: 0070 - Gifted and Talented Education

**Program Description:**

Planned learning activities and experiences for pupils identified as being gifted or talented in areas of general academic, fine arts, vocational, and technical. Also includes activities assisting instructional staff in planning, developing, and evaluating the gifted and talented program.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$0	\$0	\$0	\$0	\$25,000	\$31,100
<b>Benefits</b>	\$0	\$0	\$0	\$0	\$7,250	\$13,000
<b>Subtotal Salaries &amp; Benefits</b>	\$0	\$0	\$0	\$0	\$32,250	\$44,100
<b>Purchased Services</b>	\$1,020	\$0	\$0	\$0	\$0	\$10,000
	\$1,020	\$0	\$0	\$0	\$0	\$10,000
<b>Supplies</b>	\$1,444	\$0	\$0	\$0	\$4,000	\$4,000
	\$1,444	\$0	\$0	\$0	\$4,000	\$4,000
<b>Property</b>	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Other Objects</b>	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Other Expenditures</b>	\$2,464	\$0	\$0	\$0	\$4,000	\$14,000
<b>Total Costs This Program</b>	\$2,464	\$0	\$0	\$0	\$36,250	\$58,100
<b>Students</b>	300	273	275	0	277	
<b>Cost Per Student</b>	\$8	\$0	\$0	\$0	\$131	

Note: This budget is only a portion of funds used to support Gifted and Talented services in the district. The district receives approximately \$45,000 from the State for further support of such services for students in grades K-12. In this budget is a part-time GT Facilitator (TOSA) to further support teachers who support cluster classrooms in the district. (RP 01,02)

Location: 124-130, 501 Central Office

Program : 0040 Preschool, 2239 Admin

Grant/Project Code: 0000 Non-CPP Eligible, 3141 - CPP Eligible

**Program Description:**

This budget supports both expenses of preschool students covered and not covered by the Colorado Preschool Program CPP. Originally CPP costs were required to be charged to fund 19.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actual</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
<b>Salaries</b>	\$686,961	\$747,096	\$795,691	\$768,652	\$810,028	\$810,028
- Substitutes/Stipends			\$2,150	(\$692,857)	\$0	
<b>Benefits</b>	\$258,492	\$281,621	\$315,160	\$333,568	\$320,250	\$320,250
- Substitutes/Stipends			\$547	(\$312,046)	\$0	
<b>Subtotal Salaries &amp; Benefit</b>	<b>\$945,453</b>	<b>\$1,028,717</b>	<b>\$1,113,548</b>	<b>\$97,317</b>	<b>\$1,130,278</b>	<b>\$1,130,278</b>
<b>Not Charged to Schools</b>				\$97,317		\$102,261
<b>Purchased Services</b>	\$105,370	\$127,730	\$108,925	\$107,716	\$108,925	\$108,925
	\$105,370	\$127,730	\$1,223,020	\$107,716	\$108,925	\$108,925
<b>Supplies</b>	\$30,797	\$13,534	\$12,021	\$13,784	\$10,721	\$10,721
	\$30,797	\$13,534	\$12,021	(\$4,418)	\$10,721	\$10,721
<b>Property</b>	\$2,829	\$1,625	\$0	\$0	\$15,000	\$20,000
	\$2,829	\$1,625	\$0	\$0	\$15,000	\$20,000
<b>Other Objects</b>	\$366	\$834	\$950	\$857	\$1,200	\$1,200
	\$366	\$834	\$950	\$857	\$1,200	\$1,200
<b>Subtotal Other Expenditure</b>	<b>\$139,361</b>	<b>\$143,723</b>	<b>\$1,235,990</b>	<b>\$117,939</b>	<b>\$135,846</b>	<b>\$140,846</b>
<b>Total Costs - District Only</b>	<b>\$1,084,814</b>	<b>\$1,172,440</b>	<b>\$1,248,961</b>	<b>\$215,256</b>	<b>\$1,266,124</b>	<b>\$243,107</b>
<b>Students</b>	189	262	262	262	262	
<b>Cost Per Student</b>	\$5,740	\$4,475	\$4,767	\$822	\$4,833	

Note: This budget supports all preschool staff in the district. Some of these costs are covered by the Colorado Preschool Program allocation and others are covered through tuition collected for students who don't meet the qualifications for CPP. Purchased services covers the payments to local preschool providers that serve students that meet the CPP requirements (RP 01,02)

Location: 501, 600 Central Office  
 Grant: 3139 & 40 -ELL

**Program Description:**

English Language Learner programs and instruction to facilitate students' acquisition of English in the areas of speaking, listening, reading and writing while they master academic content.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actual</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
<b>Salaries</b>	\$302,356	\$7,210	\$7,125	\$0	\$0	\$0
- Substitutes/Stipends	\$0	\$2,762	\$3,990	\$0	\$0	\$0
- Substitutes Testing	\$0	\$380	\$0	\$0	\$0	\$0
<b>Benefits</b>	\$90,732	\$1,378	\$1,445	\$0	\$0	\$0
- Substitutes/Stipends	\$0	\$528	\$790	\$0	\$0	\$0
- Substitutes Testing	\$0	\$75	\$0	\$0	\$0	\$0
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$393,088</b>	<b>\$12,334</b>	<b>\$13,350</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Purchased Services</b>	\$94	\$2,255	\$7,000		\$0	
	\$94	\$2,255	\$7,000	\$0	\$0	\$0
<b>Supplies</b>	\$91	\$46,674	\$50,751		\$0	
	\$91	\$46,674	\$50,751	\$0	\$0	\$0
<b>Property</b>	\$0	\$0	\$0		\$0	
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Other Objects</b>	\$166	\$0	\$0		\$0	
	\$166	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Other Expenditures</b>	<b>\$351</b>	<b>\$48,928</b>	<b>\$57,751</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Costs This Program</b>	<b>\$393,439</b>	<b>\$61,263</b>	<b>\$71,101</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Students</b>	188	208	210			
<b>Cost Per Student</b>	\$2,093	\$295	\$339			

Note: English Language Proficiency Act funds are being moved to a grant account to be managed outside of the General Fund beginning in the 2016-17 school year. (RP-01)

Location: 124-130, 610 Innovative Programs

**Program Description:**

Oversee the implementation of instructional programs that provide an engaging, authentic learning environment.

<u>Object Description</u>	2013-14 Actual	2014-15 Actual	2015-16 Amended Budget	2015-16 Actual	2016-17 Recommendec Budget	2016-17 Amended Budget
<b>Salaries</b>	\$160,207	\$2,850	\$73,493	\$91,376	\$0	\$0
- Substitutes/Stipends			\$5,000		\$13,075	\$13,075
<b>Benefits</b>	\$49,363	\$563	\$14,941	\$25,171	\$0	\$0
- Substitutes/Stipends			\$1,017		\$50,806	\$50,806
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$209,570</b>	<b>\$3,413</b>	<b>\$94,450</b>	<b>\$116,547</b>	<b>\$63,881</b>	<b>\$63,881</b>
<b>Purchased Services</b>	\$46,976	\$58,143	\$35,000	\$187,692	\$214,902	\$264,902
Donation			\$70,000			
	\$46,976	\$58,143	\$105,000	\$187,692	\$214,902	\$264,902
<b>Supplies</b>	\$322	\$6,385	\$10,000	\$4,360	\$10,000	\$10,000
Donation			\$30,000		\$0	
	\$322	\$6,385	\$40,000	\$4,360	\$10,000	\$10,000
<b>Property</b>	\$5,280	\$9,531	\$0	\$63,000	\$25,000	\$25,000
Donation			\$100,000		\$0	
	\$5,280	\$9,531	\$100,000	\$63,000	\$25,000	\$25,000
<b>Other Objects</b>	\$82,920	\$66,891	\$88,800	\$63,528	\$49,620	\$49,620
	\$82,920	\$66,891	\$88,800	\$63,528	\$49,620	\$49,620
<b>Subtotal Other Expenditures</b>	<b>\$135,498</b>	<b>\$140,950</b>	<b>\$333,800</b>	<b>\$318,581</b>	<b>\$299,522</b>	<b>\$349,522</b>
<b>Total Costs This Program</b>	<b>\$345,067</b>	<b>\$144,363</b>	<b>\$428,250</b>	<b>\$435,127</b>	<b>\$363,403</b>	<b>\$413,403</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	
<b>Cost Per Student</b>	\$76	\$31	\$91	\$92	\$73	

Note: In the 2010 Mill Levy Campaign, the community supported \$200,000 of newly raised funds be used to support "innovative programs" within the district. Such funds help offset the cost of new practices needed to address the needs of students in our district or within a specific school. While this started focused on International Baccalaureate and Expeditionary Learning, it has expanded to include programs like AVID, Thinking Strategies, Boettcher Residency Program, and Science/Technology/Engineering/Math initiatives. Boettcher residents who work all year in the district are provided with a benefits package reflected in the benefits section of this page. Currently, there are 9 such positions budgeted for the 2016-17 school year. (RP-01, 02, 03)



**SUPPORT SERVICES PROGRAMS**

<u>Page</u>	<u>Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
30	Student Support Services	\$297,422	\$355,831	\$430,986	\$331,501	\$363,644	\$363,644
31	Student Information System	\$202,614	\$334,858	\$251,325	\$237,556	\$289,299	\$293,818
32	Records Maintenance	\$429	\$8,036	\$5,500	\$0	\$0	\$0
33	Health Services	\$243,861	\$242,890	\$261,927	\$245,073	\$317,677	\$355,103
34	Central Operations	\$178,774	\$142,595	\$205,310	\$202,084	\$174,846	\$165,857
35	Curriculum and Instruction	\$312,610	\$804,389	\$847,858	\$785,963	\$850,517	\$897,844
36	Student Achievement	\$437,819	\$172,218	\$153,497	\$137,627	\$0	\$0
37	District Governance Services	\$220,889	\$188,453	\$204,217	\$189,396	\$200,204	\$210,570
38	Executive Administration Services	\$300,656	\$282,508	\$301,004	\$296,649	\$300,304	\$321,537
39	Finance Office and Courier	\$547,165	\$554,607	\$588,187	\$585,037	\$572,791	\$606,341
40	Communications	\$246,160	\$228,119	\$251,676	\$233,423	\$217,982	\$218,978
41	Human Resources	\$330,966	\$349,813	\$388,033	\$383,804	\$442,703	\$439,416
42	Educational Technology	\$800,937	\$995,741	\$897,217	\$897,534	\$997,002	\$997,002
43	Safety	\$52,505	\$54,740	\$11,000	\$8,893	\$20,000	\$23,207
44	Facilities	\$894,871	\$991,725	\$987,711	\$953,141	\$1,107,244	\$1,125,078
45	Custodial	\$1,714,032	\$1,849,236	\$2,005,865	\$464,680	\$1,897,484	\$563,863
46	Transportation	\$1,401,987	\$1,274,565	\$1,311,310	\$1,143,197	\$1,369,466	\$1,281,455
47	Utilities	\$1,497,271	\$1,426,965	\$1,460,312	\$346,682	\$1,460,191	\$368,885
		<b>\$9,680,970</b>	<b>\$10,257,290</b>	<b>\$10,562,936</b>	<b>\$7,442,241</b>	<b>\$10,581,353</b>	<b>\$8,232,598</b>
	Students	4,559	4,625	4,732	4,732	5,007	5,274
	Cost Per Student	\$2,123	\$2,218	\$2,232	\$1,573	\$2,113	\$1,561

**Location: 600 - Central Office**

Program: 2110 - Support Services Students

**Program Description:**

Student Services is a vital part of a comprehensive school program that advocates for the success of all students who are challenged by either the general education curriculum or the traditional school setting. The Student Services Division includes the following departments: Student Support Services, Health Services, Shared School Option, Alternative Options, Post-Secondary Options, Early Childhood Education, and Special Education. The budget for each of these departments supports the mission and vision of the Durango School District 9-R.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$209,567	\$264,826	\$274,732	\$220,787	\$221,765	\$221,765
- Overtime/Stipend		\$0	\$6,000		\$3,554	\$3,554
<b>Benefits</b>	\$56,594	\$77,626	\$83,466	\$65,078	\$70,904	\$70,904
- Overtime/Stipend		\$0	\$1,800		\$746	\$746
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$266,161</b>	<b>\$342,452</b>	<b>\$365,998</b>	<b>\$285,865</b>	<b>\$296,969</b>	<b>\$296,969</b>
<b>Purchased Services</b>	\$17,266	\$11,773	\$63,288	\$43,879	\$62,525	\$62,525
Donation	\$7,250					
	<b>\$24,516</b>	<b>\$11,773</b>	<b>\$63,288</b>	<b>\$43,879</b>	<b>\$62,525</b>	<b>\$62,525</b>
<b>Supplies</b>	\$760	\$1,605	\$1,700	\$1,757	\$2,150	\$2,150
	<b>\$760</b>	<b>\$1,605</b>	<b>\$1,700</b>	<b>\$1,757</b>	<b>\$2,150</b>	<b>\$2,150</b>
<b>Property</b>	\$5,985	\$0	\$0	\$0	\$2,000	\$2,000
	<b>\$5,985</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$2,000</b>
<b>Other Objects</b>	\$0	\$0	\$0	\$0	\$0	\$0
	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Subtotal Other Expenditures</b>	<b>\$31,261</b>	<b>\$13,379</b>	<b>\$64,988</b>	<b>\$45,636</b>	<b>\$66,675</b>	<b>\$66,675</b>
<b>Total Costs This Program</b>	<b>\$297,422</b>	<b>\$355,831</b>	<b>\$430,986</b>	<b>\$331,501</b>	<b>\$363,644</b>	<b>\$363,644</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5274
<b>Cost Per Student</b>	\$65	\$77	\$91	\$70	\$73	\$69

Notes: This budget supports the operation of the Student Services Department that provides oversight to Special Education, At-Risk programs, Health Services, and Alternative Options/programs across the district. (RP 02 & RP 03)

Location: 600 - General Administration

Program: 2114 - Student Information

**Program Description:**

Support the student management system and student count.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$140,855	\$115,350	\$117,576	\$117,566	\$122,565	\$122,565
<b>Overtime - IC</b>		\$0	\$300		\$275	\$275
<b>Benefits</b>	\$40,421	\$34,736	\$36,819	\$36,138	\$36,348	\$36,348
<b>Overtime - IC</b>		\$0	\$0		\$25	\$25
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$181,275</b>	<b>\$150,086</b>	<b>\$154,694</b>	<b>\$153,704</b>	<b>\$159,213</b>	<b>\$159,213</b>
<b>Purchased Services</b>	\$19,528	\$102,165	\$25,024	\$12,745	\$44,774	\$44,774
	\$19,528	\$102,165	\$25,024	\$12,745	\$44,774	\$44,774
<b>Supplies</b>	\$55	\$541	\$281	\$131	\$281	\$281
	\$55	\$541	\$281	\$131	\$281	\$281
<b>Property</b>	\$1,755	\$82,067	\$71,326	\$70,976	\$85,031	\$89,550
	\$1,755	\$82,067	\$71,326	\$70,976	\$85,031	\$89,550
<b>Other Objects</b>	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Other Expenditures</b>	<b>\$21,339</b>	<b>\$184,772</b>	<b>\$96,631</b>	<b>\$83,852</b>	<b>\$130,086</b>	<b>\$134,605</b>
<b>Total Costs This Program</b>	<b>\$202,614</b>	<b>\$334,858</b>	<b>\$251,325</b>	<b>\$237,556</b>	<b>\$289,299</b>	<b>\$293,818</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5274
<b>Cost Per Student</b>	\$44	\$72	\$53	\$50	\$58	\$56

Note: This budget supports the replacement of the student information system Infinite Campus and includes training costs (purchased services) and software costs (property).

Location: 600 - General Administration

Program: 2125 Records Maintenance

**Program Description:**

Support electronically maintained student records and provide copies upon request.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>Benefits</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Salaries &amp; Benefits</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Purchased Services</b>	\$429	\$7,935	\$5,500	\$0	\$0	
	<u>\$429</u>	<u>\$7,935</u>	<u>\$5,500</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Supplies</b>	\$0	\$100	\$0		\$0	
	<u>\$0</u>	<u>\$100</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Property</b>	\$0	\$0	\$0		\$0	
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Other Objects</b>	\$0	\$0	\$0		\$0	
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Subtotal Other Expenditures</b>	<u>\$429</u>	<u>\$8,036</u>	<u>\$5,500</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Total Costs This Program</b>	<u>\$429</u>	<u>\$8,036</u>	<u>\$5,500</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5274
<b>Cost Per Student</b>	\$0	\$2	\$1	\$0	\$0	\$0

Note: This budget is being discontinued during the 2016-17 School Year as costs are covered within the Durango High School budget where records are maintained for the district.

Location: 600 - General Administration

Program: 2130 Health Care

**Program Description:**

Oversee district health services which include the School Based Health Centers, nurses, and health education.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$175,978	\$145,634	\$154,813	\$149,040	\$154,813	\$179,813
<b>Benefits</b>	\$58,307	\$49,344	\$52,574	\$49,816	\$52,574	\$65,000
<b>Subtotal Salaries &amp; Benefits</b>	<u>\$234,285</u>	<u>\$194,978</u>	<u>\$207,387</u>	<u>\$198,856</u>	<u>\$207,387</u>	<u>\$244,813</u>
<b>Purchased Services</b>	\$7,394	\$45,208	\$51,240	\$44,686	\$103,990	\$103,990
	<u>\$7,394</u>	<u>\$45,208</u>	<u>\$51,240</u>	<u>\$44,686</u>	<u>\$103,990</u>	<u>\$103,990</u>
<b>Supplies</b>	\$1,748	\$2,560	\$2,100	\$345	\$5,100	\$5,100
	<u>\$1,748</u>	<u>\$2,560</u>	<u>\$2,100</u>	<u>\$345</u>	<u>\$5,100</u>	<u>\$5,100</u>
<b>Property</b>	\$0	\$0	\$1,200	\$1,186	\$1,200	\$1,200
	<u>\$0</u>	<u>\$0</u>	<u>\$1,200</u>	<u>\$1,186</u>	<u>\$1,200</u>	<u>\$1,200</u>
<b>Other Objects</b>	\$435	\$145		\$0	\$0	\$0
	<u>\$435</u>	<u>\$145</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Subtotal Other Expenditures</b>	<u>\$9,576</u>	<u>\$47,912</u>	<u>\$54,540</u>	<u>\$46,217</u>	<u>\$110,290</u>	<u>\$110,290</u>
<b>Total Costs This Program</b>	<u>\$243,861</u>	<u>\$242,890</u>	<u>\$261,927</u>	<u>\$245,073</u>	<u>\$317,677</u>	<u>\$355,103</u>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5,274
<b>Cost Per Student</b>	\$53	\$53	\$55	\$52	\$63	\$67.33

Notes: This budget covers the cost of our Health Service Nurses, as well as the costs to support the School Based Health Centers at Florida Mesa Elementary and Durango High School. This year, we have expanded our contract with AXIS Healthcare to increase Social Emotional supports within our schools. (RP 01,02,03)

Location: 600 - General Administration

Program: 2690 - Central Operations

Program Description:

Activities performed by the Chief of Operations overseeing personnel, instructional programs and operational programs including facilities, custodial, transportation and food services.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actuals</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
Salaries	\$130,023	\$112,119	\$155,547	\$155,153	\$133,772	\$124,782
Benefits	\$33,385	\$28,731	\$46,763	\$45,526	\$37,174	\$37,175
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$163,409</b>	<b>\$140,850</b>	<b>\$202,310</b>	<b>\$200,679</b>	<b>\$170,946</b>	<b>\$161,957</b>
Purchased Services	\$8,898	\$1,743	\$1,500	\$1,353	\$2,900	\$2,900
	\$8,898	\$1,743	\$1,500	\$1,353	\$2,900	\$2,900
Supplies	\$5,253	\$1	\$1,500	\$52	\$1,000	\$1,000
	\$5,253	\$1	\$1,500	\$52	\$1,000	\$1,000
Property	\$0	\$0	0	\$0	0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
Other Objects	\$1,214	\$0	0	\$0	0	\$0
	\$1,214	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Other Expenditures</b>	<b>\$15,365</b>	<b>\$1,745</b>	<b>\$3,000</b>	<b>\$1,405</b>	<b>\$3,900</b>	<b>\$3,900</b>
<b>Total Costs This Program</b>	<b>\$178,774</b>	<b>\$142,595</b>	<b>\$205,310</b>	<b>\$202,084</b>	<b>\$174,846</b>	<b>\$165,857</b>
Students	4,559	4,625	4,732	4,732	5,007	5274
Cost Per Student	\$39	\$31	\$43	\$43	\$35	\$31

Note: This budget supports our Chief Operations Officer in the Operations Division of the district.

**Location: 600 - General Administration**  
 Program: 2212 - Curriculum Development

**Program Description:**

Includes non-student expenses in ensuring that we have a Guaranteed Viable Curriculum, increase the quality of instruction, and have effective systems to track student learning over time. Staff who do not directly work with students are reflected in this portion of the budget as well as additional compensation for teacher leaders.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actuals</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$117,037	\$269,242	\$269,346	\$510,406	\$336,787	\$440,000
<b>Stipends/Substitutes</b>	\$36,308	\$230,002	\$285,000		\$200,000	\$200,000
<b>Benefits</b>	\$31,137	\$76,604	\$79,148	\$118,667	\$98,965	\$14,520
<b>Stipends/Substitutes</b>	\$5,746	\$41,493	\$45,364		\$43,441	\$42,000
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$190,228</b>	<b>\$617,340</b>	<b>\$678,858</b>	<b>\$629,073</b>	<b>\$679,193</b>	<b>\$696,520</b>
<b>Purchased Services</b>	\$102,084	\$99,829	\$150,000	\$141,220	\$137,724	\$167,724
	<b>\$102,084</b>	<b>\$99,829</b>	<b>\$150,000</b>	<b>\$141,220</b>	<b>\$137,724</b>	<b>\$167,724</b>
<b>Supplies</b>	\$14,592	\$65,378	\$10,500	\$11,763	\$15,500	\$15,500
	<b>\$14,592</b>	<b>\$65,378</b>	<b>\$10,500</b>	<b>\$11,763</b>	<b>\$15,500</b>	<b>\$15,500</b>
<b>Property</b>	\$5,271	\$21,680	\$6,500	\$2,564	\$12,000	\$12,000
	<b>\$5,271</b>	<b>\$21,680</b>	<b>\$6,500</b>	<b>\$2,564</b>	<b>\$12,000</b>	<b>\$12,000</b>
<b>Other Objects</b>	\$435	\$162	\$2,000	\$1,343	\$6,100	\$6,100
	<b>\$435</b>	<b>\$162</b>	<b>\$2,000</b>	<b>\$1,343</b>	<b>\$6,100</b>	<b>\$6,100</b>
<b>Subtotal Other Expenditures</b>	<b>\$122,382</b>	<b>\$187,048</b>	<b>\$169,000</b>	<b>\$156,890</b>	<b>\$171,324</b>	<b>\$201,324</b>
<b>Total Costs This Program</b>	<b>\$312,610</b>	<b>\$804,389</b>	<b>\$847,858</b>	<b>\$785,963</b>	<b>\$850,517</b>	<b>\$897,844</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5274
<b>Cost Per Student</b>	\$69	\$174	\$179	\$166	\$170	\$170

Note: This budget supports the operation of the Curriculum, Instruction, and Assessment Department. In addition to the leadership of this department, it includes Stipends for Instructional Leadership Team members, professional development for teachers and administrators, and substitutes costs to support teachers in their development.

**STUDENT ACHIEVEMENT**

**Location: 600 - General Administration**

Program: 2215 - Student Achievemnt

**Program Description:**

Training, support, and supervision related to curriculum alignment and assessment activities. Those activities include staff training related to tracking, assessment development, data analysis, and alignment and use of curriculum materials

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Rec/Amended Budget</b>
<b>Salaries</b>	\$110,639	\$100,590	\$88,570	\$96,040	\$0
<b>Stipends - CFA/PD</b>	\$8,000	\$15,184	\$18,000		\$0
<b>Substitutes</b>	\$0	\$2,268	\$5,000		\$0
<b>Benefits</b>	\$31,097	\$29,543	\$25,553	\$26,229	\$0
<b>Benefits - CFA/PD</b>	\$1,351	\$2,579			
<b>Benefits - Subsitutes</b>	\$0	\$441	\$3,674		\$0
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$151,087</b>	<b>\$150,605</b>	<b>\$140,797</b>	<b>\$122,269</b>	<b>\$0</b>
<b>Purchased Services</b>	\$37,889	\$20,385	\$12,700	\$14,979	\$0
<b>One Time - CFA</b>	\$1,743		0		\$0
<b>Professional Development</b>	\$0		0		\$0
<b>Donation</b>	\$242,750				
	<b>\$282,382</b>	<b>\$20,385</b>	<b>\$12,700</b>	<b>\$14,979</b>	<b>\$0</b>
<b>Supplies</b>	\$2,588	\$628	0	260	\$0
<b>ELL</b>	\$0		0		\$0
<b>Donation</b>	\$0		0		\$0
	<b>\$2,588</b>	<b>\$628</b>	<b>\$0</b>	<b>\$260</b>	<b>\$0</b>
<b>Property</b>	\$1,043	\$601	0	119	\$0
<b>Donation</b>	\$0		0		\$0
	<b>\$1,043</b>	<b>\$601</b>	<b>\$0</b>	<b>\$119</b>	<b>\$0</b>
<b>Other Objects</b>	\$719	\$0	\$0	\$0	\$0
	<b>\$719</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Subtotal Other Expenditures</b>	<b>\$286,732</b>	<b>\$21,613</b>	<b>\$12,700</b>	<b>\$15,358</b>	<b>\$0</b>
<b>Total Costs This Program</b>	<b>\$437,819</b>	<b>\$172,218</b>	<b>\$153,497</b>	<b>\$137,627</b>	<b>\$0</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007
<b>Cost Per Student</b>	\$96	\$37	\$32	\$29	\$0

Note: This budget will be collapsed and combined with the Curriculum Instruction, and Assessment Department. While the departments merged two years ago, the budgets had been maintained separately which creates confusion in budgeting for the needs in the district.



**Location: 600 - General Administration**  
 Program: 2310 - District Governance Services

**Program Description:**

Activities of the elected body which has been created according to state law and vested with responsibilities for educational planning and policy making for a school district.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$17,961	\$19,328	\$19,000	\$20,371	\$15,500	\$7,000
<b>Benefits</b>	\$3,214	\$3,471	\$3,817	\$4,022	\$3,304	\$2,170
<b>Subtotal Salaries &amp; Benefits</b>	\$21,175	\$22,799	\$22,817	\$24,394	\$18,804	\$9,170
<b>Purchased Services</b>	\$179,437	\$147,596	\$162,900	\$150,856	\$162,900	\$182,900
	\$179,437	\$147,596	\$162,900	\$150,856	\$162,900	\$182,900
<b>Supplies</b>	\$2,810	\$5,683	\$5,500	\$9,162	\$5,500	\$5,500
	\$2,810	\$5,683	\$5,500	\$9,162	\$5,500	\$5,500
<b>Property</b>	\$345	\$206	\$0	\$0	\$0	
	\$345	\$206	\$0	\$0	\$0	\$0
<b>Other Objects</b>	\$17,123	\$12,170	\$13,000	\$4,984	\$13,000	\$13,000
	\$17,123	\$12,170	\$13,000	\$4,984	\$13,000	\$13,000
<b>Subtotal Other Expenditures</b>	\$199,715	\$165,655	\$181,400	\$165,003	\$181,400	\$201,400
<b>Total Costs This Program</b>	\$220,889	\$188,453	\$204,217	\$189,396	\$200,204	\$210,570
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5274
<b>Cost Per Student</b>	\$48	\$41	\$43	\$40	\$40	\$40

Note: This budget reflects a number of required costs incurred by the district including Legal Services (District's attorney), County Treasurer's collection fees, Board Docs Application for managing agendas, minutes, policies, etc. It also covers overtime for staff required to assist with board events. Currently budgeted are fees for the Colorado Association of School Boards at \$12,696 per year. The Purchased Services increased this year due to high election costs.

**Location: 600 - General Administration**  
 Program: 2320 - Executive Administration Services

**Program Description:**

Activities performed by the superintendent in generally directing and managing all affairs of the school district. These include all personnel and materials in the office of the chief executive officer and community relations and development completed through this office.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$213,110	\$204,671	\$217,826	\$217,312	\$217,826	\$233,684
<b>Benefits</b>	\$52,886	\$52,269	\$60,678	\$56,943	\$60,678	\$60,678
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$265,996</b>	<b>\$256,941</b>	<b>\$278,504</b>	<b>\$274,255</b>	<b>\$278,504</b>	<b>\$294,362</b>
<b>Purchased Services</b>	\$25,929	\$13,775	\$14,700	\$14,678	\$10,950	\$14,700
	\$25,929	\$13,775	\$14,700	\$14,678	\$10,950	\$14,700
<b>Supplies</b>	\$7,991	\$11,567	\$7,800	\$7,617	\$8,450	\$8,450
	\$7,991	\$11,567	\$7,800	\$7,617	\$8,450	\$8,450
<b>Property</b>	\$170	\$0	\$0	\$0	\$2,000	\$3,500
	\$170	\$0	\$0	\$0	\$2,000	\$3,500
<b>Other Objects</b>	\$570	\$225	\$0	\$100	\$400	\$525
	\$570	\$225	\$0	\$100	\$400	\$525
<b>Subtotal Other Expenditures</b>	<b>\$34,660</b>	<b>\$25,568</b>	<b>\$22,500</b>	<b>\$22,394</b>	<b>\$21,800</b>	<b>\$27,175</b>
<b>Total Costs This Program</b>	<b>\$300,656</b>	<b>\$282,508</b>	<b>\$301,004</b>	<b>\$296,649</b>	<b>\$300,304</b>	<b>\$321,537</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5274
<b>Cost Per Student</b>	\$66	\$61	\$64	\$63	\$60	\$61

Note: This budget supports the operation of the Superintendent's Office.

**Location: 600 - General Administration**

Program: 2510 - Business Services

Program: 2530 - Warehousing

**Program Description:**

Activities concerned with the fiscal operation of the school district. This program area includes budgeting, cash receiving, cash disbursing, financial and property accounting, payroll, inventory control, internal auditing, and managing of funds. The District Courier is split between this fund and Food Services.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Annual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$360,785	\$357,039	\$363,702	\$350,635	\$348,990	\$370,219
<b>Stipends/Overtime</b>		\$6,710	\$3,100		\$2,075	\$2,075
<b>Benefits</b>	\$107,244	\$109,994	\$118,703	\$109,601	\$107,386	\$122,172
<b>Overtime</b>		\$1,376	\$675		\$390	\$390
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$468,029</b>	<b>\$475,120</b>	<b>\$486,180</b>	<b>\$460,236</b>	<b>\$458,841</b>	<b>\$494,856</b>
<b>Purchased Services</b>	\$65,632	\$17,216	\$26,990	\$92,380	\$35,000	\$32,535
	\$65,632	\$17,216	\$26,990	\$92,380	\$35,000	\$32,535
<b>Supplies</b>	\$12,447	\$13,633	\$10,365	\$9,290	\$8,700	\$8,700
	\$12,447	\$13,633	\$10,365	\$9,290	\$8,700	\$8,700
<b>Property</b>	\$490	\$48,396	\$64,652	\$23,131	\$70,250	\$70,250
	\$490	\$48,396	\$64,652	\$23,131	\$70,250	\$70,250
<b>Other Objects</b>	\$567	\$242	\$0	\$0	\$0	\$0
	\$567	\$242	\$0	\$0	\$0	\$0
<b>Subtotal Other Expenditures</b>	<b>\$79,136</b>	<b>\$79,488</b>	<b>\$102,007</b>	<b>\$124,801</b>	<b>\$113,950</b>	<b>\$111,485</b>
<b>Total Costs This Program</b>	<b>\$547,165</b>	<b>\$554,607</b>	<b>\$588,187</b>	<b>\$585,037</b>	<b>\$572,791</b>	<b>\$606,341</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5274
<b>Cost Per Student</b>	#DIV/0!	\$120	\$124	\$124	\$114	\$115

Note: This budget covers the cost of operating the Finance Office for the district. It includes the annual license for the HR and Accounting database, fixed asset tracking program, and the Time Clocks timekeeping system. Budget includes supplies to support the payment of vendors and employees.

Location: 600 - General Administration

Program: 2820 - Communications

**Program Description:**

Communications budget supports branding, marketing, public relations efforts within our school community and our community at large, increasing awareness on programs and initiatives and creating communication protocols that promote consistent, transparent and trustworthy behavior with both internal and external constituents.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actuals</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$157,017	\$137,995	\$149,121	\$138,733	\$122,025	\$122,601
<b>Stipends, Overtime, Substitutes</b>		\$4,898	\$4,730		\$2,430	\$3,000
<b>Benefits</b>	\$47,166	\$42,564	\$48,535	\$43,986	\$39,147	\$38,997
<b>Benefits -Stipends, Overtime, Substitutes</b>		\$1,004	\$330		\$510	\$510
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$204,183</b>	<b>\$186,461</b>	<b>\$202,716</b>	<b>\$182,719</b>	<b>\$164,112</b>	<b>\$165,108</b>
<b>Purchased Services</b>	\$24,991	\$19,198	\$33,540	\$39,352	\$37,120	\$37,120
Donation	\$0					
	<b>\$24,991</b>	<b>\$19,198</b>	<b>\$33,540</b>	<b>\$39,352</b>	<b>\$37,120</b>	<b>\$37,120</b>
<b>Supplies</b>	\$3,724	\$1,697	\$2,950	\$2,240	\$2,950	\$2,950
	<b>\$3,724</b>	<b>\$1,697</b>	<b>\$2,950</b>	<b>\$2,240</b>	<b>\$2,950</b>	<b>\$2,950</b>
<b>Property</b>	\$607	\$2,546	\$0	\$0	\$0	\$0
	<b>\$607</b>	<b>\$2,546</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Other Objects</b>	\$12,656	\$18,217	\$12,470	\$9,112	\$13,800	\$13,800
	<b>\$12,656</b>	<b>\$18,217</b>	<b>\$12,470</b>	<b>\$9,112</b>	<b>\$13,800</b>	<b>\$13,800</b>
<b>Subtotal Other Expenditures</b>	<b>\$41,977</b>	<b>\$41,657</b>	<b>\$48,960</b>	<b>\$50,704</b>	<b>\$53,870</b>	<b>\$53,870</b>
<b>Total Costs This Program</b>	<b>\$246,160</b>	<b>\$228,119</b>	<b>\$251,676</b>	<b>\$233,423</b>	<b>\$217,982</b>	<b>\$218,978</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5,274
<b>Cost Per Student</b>	\$54	\$49	\$53	\$49	\$44	\$42

Note: This budget covers the cost of our Communications Department as well as district website development and maintenance. This department supports all schools and departments with communication projects. Emergency management communication systems are included in this budget.

**Location: 600 - General Administration**

Program: 2830 - Human Resources

**Program Description:**

Activities concerned with maintaining an effective staff for the district including such activities as recruiting and placement, staff transfers, and assistance in the management of human resources.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actuals</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
<b>Salaries</b>	\$224,167	\$226,075	\$245,772	\$253,780	\$284,235	\$279,473
<b>Stipends/Overtime</b>		\$9,677	\$7,025		\$7,025	\$7,025
<b>Benefits</b>	\$59,555	\$62,203	\$73,376	\$72,392	\$69,218	\$70,693
<b>Benefits - Stipends/Overtime</b>		\$1,984	\$1,475		\$1,475	\$1,475
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$283,722</b>	<b>\$299,937</b>	<b>\$327,648</b>	<b>\$326,172</b>	<b>\$361,953</b>	<b>\$358,666</b>
<b>Purchased Services</b>	\$38,005	\$43,307	\$50,885	\$53,066	\$64,150	\$64,150
	<b>\$38,005</b>	<b>\$43,307</b>	<b>\$50,885</b>	<b>\$53,066</b>	<b>\$64,150</b>	<b>\$64,150</b>
<b>Supplies</b>	\$8,300	\$6,096	\$6,000	\$2,190	\$5,500	\$5,500
	<b>\$8,300</b>	<b>\$6,096</b>	<b>\$6,000</b>	<b>\$2,190</b>	<b>\$5,500</b>	<b>\$5,500</b>
<b>Property</b>	\$0	\$9	\$2,500	\$1,422	\$10,000	\$10,000
	<b>\$0</b>	<b>\$9</b>	<b>\$2,500</b>	<b>\$1,422</b>	<b>\$10,000</b>	<b>\$10,000</b>
<b>Other Objects</b>	\$939	\$463	\$1,000	\$954	\$1,100	\$1,100
	<b>\$939</b>	<b>\$463</b>	<b>\$1,000</b>	<b>\$954</b>	<b>\$1,100</b>	<b>\$1,100</b>
<b>Subtotal Other Expenditures</b>	<b>\$47,244</b>	<b>\$49,876</b>	<b>\$60,385</b>	<b>\$57,632</b>	<b>\$80,750</b>	<b>\$80,750</b>
<b>Total Costs This Program</b>	<b>\$330,966</b>	<b>\$349,813</b>	<b>\$388,033</b>	<b>\$383,804</b>	<b>\$442,703</b>	<b>\$439,416</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5,274
<b>Cost Per Student</b>	\$73	\$76	\$82	\$81	\$88	\$83

Note: This budget includes staff to support the Human Resource function of the district. It also includes cost of fingerprinting and background checks for staff and volunteers. This year, the district will be doing its own fingerprinting previously done by the police department. This will allow us to complete this more efficiently for staff and community members volunteering. The budget also includes costs for unemployment and workman's comp services.

Location: 600 - General Administration

Program: 2840 - Information Services

**Program Description:**

Activities concerned with preparing data for storage, storing data, and retrieving data for reproduction as information management and reporting. This includes activities related to networks and networking of information systems.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actual</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
<b>Salaries</b>	\$404,356	\$539,828	\$560,835	\$560,146	\$594,684	\$594,684
<b>Overtime</b>		\$2,851	\$2,500		\$2,479	\$2,479
<b>Benefits</b>	\$121,720	\$166,160	\$179,562	\$177,267	\$193,082	\$193,082
<b>Overtime</b>		\$584	\$500		\$521	\$521
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$526,076</b>	<b>\$709,424</b>	<b>\$743,397</b>	<b>\$737,412</b>	<b>\$790,766</b>	<b>\$790,766</b>
<b>Purchased Services</b>	\$233,400	\$130,254	\$113,327	\$116,545	\$129,936	\$129,936
	\$233,400	\$130,254	\$113,327	\$116,545	\$129,936	\$129,936
<b>Supplies</b>	\$2,822	\$28,442	\$9,200	\$16,898	\$14,000	\$14,000
	\$2,822	\$28,442	\$9,200	\$16,898	\$14,000	\$14,000
<b>Property</b>	\$38,641	\$127,620	\$31,294	\$26,679	\$62,300	\$62,300
	\$38,641	\$127,620	\$31,294	\$26,679	\$62,300	\$62,300
<b>Other Objects</b>	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Other Expenditures</b>	<b>\$274,862</b>	<b>\$286,317</b>	<b>\$153,821</b>	<b>\$160,121</b>	<b>\$206,236</b>	<b>\$206,236</b>
<b>Total Costs This Program</b>	<b>\$800,937</b>	<b>\$995,741</b>	<b>\$897,217</b>	<b>\$897,534</b>	<b>\$997,002</b>	<b>\$997,002</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5,274
<b>Cost Per Student</b>	\$176	\$215	\$190	\$190	\$199	\$189

Note: This department manages the infrastructure and hardware to operate network and internet services. In addition to this funding, the district continues to reserve \$200,000 from the 2010 Mill Levy to support technology. The department has made major efforts at updating the district's network infrastructure ce and continues to expand wireless connectivity in our schools.

## Location: 600 - General Administration

Program: 2670 - Safety

## Program Description:

Activities concerned with maintaining the safety of our facilities and campuses.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actuals</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
Salaries	\$0	\$18,952	\$16,500	(\$892)	\$16,500	\$16,500
Benefits	\$0	\$6,233	\$3,500	(\$605)	\$3,500	\$3,500
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$0</b>	<b>\$25,186</b>	<b>\$20,000</b>	<b>(\$1,497)</b>	<b>\$20,000</b>	<b>\$20,000</b>
Purchased Services	\$50,450	\$50,000	\$10,000	\$4,543	\$15,000	\$15,000
	\$50,450	\$50,000	\$10,000	\$4,543	\$15,000	\$15,000
Supplies	\$1,955	\$3,360	\$1,000	\$5,747	\$1,000	\$4,207
	\$1,955	\$3,360	\$1,000	\$5,747	\$1,000	\$4,207
Property	\$0	\$0	\$0	\$0	\$4,000	\$4,000
	\$0	\$0	\$0	\$0	\$4,000	\$4,000
Other Objects	\$100	(\$23,806)	(\$20,000)	\$100	(\$20,000)	(\$20,000)
	\$100	(\$23,806)	(\$20,000)	\$100	(\$20,000)	(\$20,000)
<b>Subtotal Other Expenditures</b>	<b>\$52,505</b>	<b>\$29,554</b>	<b>(\$9,000)</b>	<b>\$10,390</b>	<b>\$0</b>	<b>\$3,207</b>
<b>Total Costs This Program</b>	<b>\$52,505</b>	<b>\$54,740</b>	<b>\$11,000</b>	<b>\$8,893</b>	<b>\$20,000</b>	<b>\$23,207</b>
Students	4,559	4,625	4,732	4,732	5,007	5274
Cost Per Student	\$12	\$12	\$2	\$2	\$4	\$4

Note: This budget supports the five member safety and security team housed in our secondary buildings. Personnel costs currently remain in the school budgets where assigned. This year, a program of training will be provided to increase the skill and competency of this team to further increase district safety and security across the district. Fees for K-9 searches are also covered by this budget. Crossing guards at our in-town schools are covered in this budget. The city currently provides the district \$20,000 to offset the costs of these individuals.

**Location: 760 - Facilities**

Program: 2600- Custodial, excl utilities

**Program Description:**

Activities concerned with keeping the physical plant open, comfortable, and safe for use, and keeping the grounds, buildings and equipment in effective working condition and state of repair. These include the activities of minor remodeling and maintaining safety in buildings, on the grounds, and in the vicinity of schools.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$434,717	\$493,128	\$490,484	\$502,126	\$521,533	\$537,199
<b>Stipends/Extra/Snow Removal</b>		\$14,916	\$11,500		\$10,331	\$10,331
<b>Benefits</b>	\$141,272	\$166,094	\$165,161	\$165,034	\$173,951	\$176,120
<b>Benefits - Snow Removal</b>		\$3,058	\$2,000		\$2,169	\$2,169
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$575,989</b>	<b>\$677,194</b>	<b>\$669,146</b>	<b>\$667,160</b>	<b>\$707,984</b>	<b>\$725,818</b>
<b>Purchased Services</b>	\$183,650	\$161,077	\$210,000	\$149,384	\$231,811	\$231,811
	\$183,650	\$161,077	\$210,000	\$149,384	\$231,811	\$231,811
<b>Supplies</b>	\$108,232	\$121,333	\$91,900	\$127,331	\$133,449	\$133,449
	\$108,232	\$121,333	\$91,900	\$127,331	\$133,449	\$133,449
<b>Property</b>	\$26,747	\$23,620	\$16,665	\$9,266	\$34,000	\$34,000
	\$26,747	\$23,620	\$16,665	\$9,266	\$34,000	\$34,000
<b>Other Objects</b>	\$253	\$8,500	0	\$0	\$0	\$0
	\$253	\$8,500	\$0	\$0	\$0	\$0
<b>Subtotal Other Expenditures</b>	<b>\$318,882</b>	<b>\$314,530</b>	<b>\$318,565</b>	<b>\$285,981</b>	<b>\$399,260</b>	<b>\$399,260</b>
<b>Total Costs This Program</b>	<b>\$894,871</b>	<b>\$991,725</b>	<b>\$987,711</b>	<b>\$953,141</b>	<b>\$1,107,244</b>	<b>\$1,125,078</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5274
<b>Cost Per Student</b>	\$196	\$214	\$209	\$201	\$221	\$213

Note: Purchased Services covers payments of contracted services for annual inspection dues, hood cleaning, well water testing and management, elevator inspections. Supplies includes maintenance supplies and central office. Supplies supports purchase of filters, lawn and electrical supplies.



Location: 100-999

Program: 2620 - Custodial

**Program Description:**

Activities concerned with keeping schools and grounds clean and safe.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actuals</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Salaries</b>	\$1,105,279	\$1,176,926	\$1,268,462	\$1,179,870	\$1,245,709	\$1,276,709
<b>Snow Removal/OT/Painting</b>		\$27,655	\$15,276	-\$893,241	\$31,000	
<b>Benefits</b>	\$396,771	\$441,985	\$503,221	\$441,701	\$397,365	\$403,875
<b>Snow Removal/OT/Painting</b>		\$5,669	\$3,206	-\$343,701	\$6,510	
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$1,502,050</b>	<b>\$1,652,235</b>	<b>\$1,790,165</b>	<b>\$384,629</b>	<b>\$1,680,584</b>	<b>\$1,680,584</b>
<b>Excluding Schools</b>				<b>\$384,629</b>		<b>\$224,863</b>
<b>Purchased Services</b>	\$96,619	\$33,586	\$69,600	\$193,520	\$25,750	\$250,000
(Allocated to Schools)				<b>(\$173,148)</b>		<b>(\$3,150)</b>
	<b>\$96,619</b>	<b>\$33,586</b>	<b>\$69,600</b>	<b>\$20,372</b>	<b>\$25,750</b>	<b>\$246,850</b>
<b>Supplies (Painting)</b>	\$114,225	\$147,051	\$136,100	\$142,311	\$181,150	\$181,150
(Allocated to Schools)				<b>(92,430.00)</b>		<b>(109,000.00)</b>
	<b>\$114,225</b>	<b>\$147,051</b>	<b>\$136,100</b>	<b>\$49,881</b>	<b>\$181,150</b>	<b>\$72,150</b>
<b>Property</b>	\$1,138	\$16,363	\$10,000	\$9,798	\$10,000	\$20,000
	<b>\$1,138</b>	<b>\$16,363</b>	<b>\$10,000</b>	<b>\$9,798</b>	<b>\$10,000</b>	<b>\$20,000</b>
<b>Other Objects</b>	\$0	\$0	\$0	\$0	\$0	\$0
	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Subtotal Other Expenditures</b>	<b>\$211,982</b>	<b>\$197,000</b>	<b>\$215,700</b>	<b>\$80,051</b>	<b>\$216,900</b>	<b>\$339,000</b>
<b>Total Costs This Program</b>	<b>\$1,714,032</b>	<b>\$1,849,236</b>	<b>\$2,005,865</b>	<b>\$464,680</b>	<b>\$1,897,484</b>	<b>\$563,863</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5274
<b>Cost Per Student</b>	\$376	\$400	\$424	\$98	\$379	\$107

Note: This budget includes custodial personnel located at schools and facilities across the district. It also includes all building cleaning products and small maintenance repair items, air filters, custodial equipment, playsoft materials for the playground, paper products and soaps. This year, it includes \$20,000 for painting efforts around the district.

Location: 770 Transportation

Program: 2700 - Student Transportation

Program Description:

Activities concerned with the transportation of students to and from school in vehicles owned and operated by the district or contracted by the district. This includes all school activities. Included are trips between home and school and trips to school activities.

<u>Object Description</u>	<u>2013-14 Actual</u>	<u>2014-15 Actual</u>	<u>2015-16 Amended Budget</u>	<u>2015-16 Actual</u>	<u>2016-17 Recommended Budget</u>	<u>2016-17 Amended Budget</u>
<b>Salaries</b>	\$819,108	\$755,701	\$805,484	\$806,417	\$826,230	\$733,119
<b>Overtime/Stipends</b>			\$20,000		\$40,000	\$40,000
<b>Benefits</b>	\$299,418	\$304,030	\$333,621	\$312,812	\$351,121	\$356,221
<b>Overtime/Stipends</b>			\$4,100		\$8,400	\$8,400
<b>Subtotal Salaries &amp; Benefits</b>	<b>\$1,118,526</b>	<b>\$1,059,731</b>	<b>\$1,163,205</b>	<b>\$1,119,229</b>	<b>\$1,225,751</b>	<b>\$1,137,740</b>
<b>Purchased Services</b>	\$16,506	\$37,831	\$15,390	\$3,419	\$22,000	\$22,000
	\$16,506	\$37,831	\$15,390	\$3,419	\$22,000	\$22,000
<b>Supplies</b>	\$352,700	\$300,633	\$258,615	\$206,566	\$258,615	\$258,615
Donation	\$352,700	\$300,633	\$258,615	\$206,566	\$258,615	\$258,615
<b>Property</b>	\$69,685	\$27,346	\$7,600	\$6,609	\$8,100	\$8,100
	\$69,685	\$27,346	\$7,600	\$6,609	\$8,100	\$8,100
<b>Other Objects</b>	(155,430)	(150,976)	(133,500)	(192,626)	(145,000)	(\$145,000)
	(155,430)	(150,976)	(133,500)	(192,626)	(145,000)	(145,000)
<b>Subtotal Other Expenditures</b>	<b>\$283,461</b>	<b>\$214,834</b>	<b>\$148,105</b>	<b>\$23,968</b>	<b>\$143,715</b>	<b>\$143,715</b>
<b>Total Costs This Program</b>	<b>\$1,401,987</b>	<b>\$1,274,565</b>	<b>\$1,311,310</b>	<b>\$1,143,197</b>	<b>\$1,369,466</b>	<b>\$1,281,455</b>
<b>Students</b>	1,447	1,439	1439	1439	1441	1441
<b>Cost Per Student</b>	\$969	\$886	\$911	\$794	\$950	\$889

Note: This budget includes salaries for all personnell including drivers, supervision, and mechanics. During the 2016-17 school year, the district will initiate a new student tracking system to better track ridership and occupancy of our buses. Supplies in this budget includes purchase of gas and parts. All reimbursements collected as fees are budgeted under Other Objects as income (\$145,000) and are used to offset expenses of this department.

Location: 100-999 Objects 0411, 0421, 0531, 0620, 0622, 0833, 0913

Program: 2600 & 5100 - Operation and Maintenance, Debt Service

**Program Description:**

Utilities of District facilities including water/sewer, telephone, rubbish & recycling, natural gas, electricity, lease payments on energy project.

<u>Object Description</u>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Purchased Services (Water.Sewer, Trash, Telephone)</b>	\$342,046	\$335,658	\$331,054	\$326,640	\$310,829	\$310,829
				-\$295,032		-\$272,678
	\$342,046	\$335,658	\$331,054	\$31,608	\$310,829	\$38,151
<b>Supplies (natural gas, electricity)</b>	\$918,213	\$845,364	\$865,017	\$777,812	\$866,500	\$866,500
				-\$726,979		-\$818,628
	\$918,213	\$845,364	\$865,017	\$50,833	\$866,500	\$47,872
<b>Property</b>	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
<b>Other Objects (McKinstry Lease)</b>	\$237,013	\$245,943	\$264,241	\$264,241	\$282,862	\$282,862
	\$237,013	\$245,943	\$264,241	\$264,241	\$282,862	\$282,862
<b>Total Costs This Program</b>	\$1,497,271	\$1,426,965	\$1,460,312	\$346,682	\$1,460,191	\$368,885
<b>Not Including Schools</b>						
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5,274
<b>Cost Per Student</b>	\$328	\$309	\$309	\$73	\$292	\$70

Note: Purchased Services includes payment of contracted services, water, and telephone service, natural gas, and electricity for all schools and facilities. Other Objects include cost of energy conservation lease payments.

Location: 580 - Certified, 680 - Support Staff  
 Location: 605 - Consolidated Expenditures  
 Location: 690 - Contingency

Program Description: District-wide non-departmental expenses that are often one-time costs that should not impact annual program costs for comparability purposes.

Program Description	2013-14 Actual	2014-15 Actual	2015-16 Amended Budget	2015-16 Actual	2016-17 Recommended Budget	2016-17 Amended Budget
<b>10 Priority Hiring Pool</b>	\$0	\$32,815	\$0	\$0	\$0	\$0
<b>2900 Leave Payouts - Classified</b>	\$4,269	\$118,202	\$65,000	\$40,837	\$65,000	\$52,000
<b>2500 School Carryover Funds</b>	\$39,091	\$0	\$0	\$0	\$0	\$0
<b>One Time Stipend - 16-17</b>						\$330,000
<b>80 Copiers</b>	\$69,529	\$28,638	\$32,000	\$7,998	\$35,000	\$35,000
<b>2250 Student Assessment - School Vau</b>	\$766,387	\$0	\$0	\$0	\$0	\$0
<b>2510 General Contingency Charter Schools MLO Portion</b>	\$32,645	\$18,247	\$250,000	\$40,535	\$250,000	\$250,000 \$150,000
<b>2850 Insurance Risk Management</b>	\$0	\$616,445	\$623,850	\$655,500	\$650,000	\$650,000
<b>2840 Mill Levy Technology</b>	\$200,000	\$197,245	\$200,000	\$200,000	\$200,000	\$200,000
<b>0090 Leave Payouts - Certified (ESIP &amp; VSIP)</b>	\$271,964	\$417,124	\$105,000	\$3,067	\$100,000	\$100,000
<b>Total Other Charges</b>	<b>\$1,383,885</b>	<b>\$1,428,716</b>	<b>\$1,275,850</b>	<b>\$947,937</b>	<b>\$1,300,000</b>	<b>\$1,767,000</b>
<b>Students</b>	4,559	4,625	4,732	4,732	5,007	5,274
<b>Cost Per Student</b>	\$304	\$309	\$270	\$200	\$260	\$335

Note: Leave payouts have been split into two different program areas to capture the costs associated with certified and classified staff. Leave payouts are one-time costs. The actual copier costs support copiers in all facilities across the district. Schools pay a per copy cost that covers toner and service as well as paper.. Insurance risk management (property, workers' compensation, unemployment, etc) were accounted for in Fund 18 and are now accounted for here. Mill Levy Technology funds are tracked here for transparency. General Contingency provides funds in case of an emergency should a system fail or a facility require outside supports that are not accounted for in a budget.

# **OTHER BUDGETS**

**Program Description:**

To record financial transactions related to school-sponsored pupil intra- and interscholastic athletics, school fees, and other activities.

	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Beginning Fund Balance:</b>	\$441,598	\$427,345	\$386,757	\$386,756	\$351,757	\$446,163
<b>Revenue:</b>						
Other	\$498,881	\$454,761	\$465,000	\$496,755	\$550,000	\$550,000
Other - School Vault	\$0	\$405,000	\$0	\$0	\$0	\$0
Other - Interfund Transfer	\$0	\$245,282	\$0	\$0	\$0	\$0
Total Revenue:	\$498,881	\$1,105,043	\$465,000	\$496,755	\$550,000	\$550,000
Total Assets Available:	\$940,479	\$1,532,388	\$851,757	\$883,511	\$901,757	\$996,163
<b>Expenditures:</b>						
Other	\$513,134	\$495,349	\$500,000	\$437,348	\$550,000	\$550,000
Other - School Vault	\$0	\$650,282	\$0	\$0	\$0	\$0
Total Expenditures:	\$513,134	\$1,145,631	\$500,000	\$437,348	\$550,000	\$550,000
<b>Ending Fund Balance:</b>	\$427,345	\$386,757	\$351,757	\$446,163	\$351,757	\$446,163

**Program Description:**

Revenues consist of Designated Purpose Grants.

	2013-14 Actual	2014-15 Actual	2015-16 Amended Budget	2015-16 Actuals	2016-17 Recommended Budget	2016-17 Amended Budget
<b>Beginning Fund Balance:</b>	\$0	\$0	\$0	\$0	\$57,000	\$0
<b>Revenues:</b>						
Grants (Title, Read Act, ELPA)	\$1,888,423	\$1,365,244	\$1,465,273	\$1,484,280	\$1,665,300	\$1,665,300
Total Revenues:	\$1,888,423	\$1,365,244	\$1,465,273	\$1,484,280	\$1,665,300	\$1,665,300
Total Funds Available:	\$1,888,423	\$1,365,244	\$1,465,273	\$1,484,280	\$1,722,300	\$1,665,300
<b>Salaries</b>	\$600,000	\$691,289	\$615,707	\$708,183	\$900,000	\$900,000
<b>Benefits</b>	\$180,000	\$225,376	\$212,054	\$225,706	\$297,000	\$297,000
<b>Subtotal Salaries &amp; Benefits</b>	\$780,000	\$916,665	\$827,761	\$933,889	\$1,197,000	\$1,197,000
<b>Purchased Services</b>	\$453,423	\$280,443	\$307,059	\$321,114	\$355,300	\$355,300
	\$453,423	\$280,443	\$307,059	\$321,114	\$355,300	\$355,300
<b>Supplies</b>	\$135,000	\$90,879	\$96,276	\$116,755	\$125,000	\$125,000
	\$135,000	\$90,879	\$96,276	\$116,755	\$125,000	\$125,000
<b>Property</b>	\$500,000	\$64,664	\$218,583	\$93,142	\$10,000	\$10,000
	\$500,000	\$64,664	\$218,583	\$93,142	\$10,000	\$10,000
<b>Other Objects</b>	\$20,000	\$12,594	\$15,594	\$19,381	\$35,000	\$35,000
	\$20,000	\$12,594	\$15,594	\$19,381	\$35,000	\$35,000
<b>Subtotal Other Expenditures</b>	\$1,108,423	\$448,579	\$637,512	\$550,392	\$525,300	\$525,300
<b>Total Costs This Program</b>	\$1,888,423	\$1,365,244	\$1,465,273	\$1,484,281	\$1,722,300	\$1,722,300
<b>Ending Fund Balance:</b>	\$0	\$0	\$0	\$0	\$0	\$0

**Program Description:**

Used to account for interscholastic activities.

	2013-14 Actual	2014-15 Actual	2015-16 Amended Budget	2015-16 Actual	2016-17 Recommended Budget	2016-17 Amended Budget
<b>Beginning Fund Balance:</b>	\$53,790	\$1,874	\$983	\$983	\$1,057	\$0
<b>Revenues:</b>						
Fees	\$66,316	\$63,558	\$84,808	\$83,851	\$84,808	\$84,808
Gate Receipts	\$41,153	\$41,881	\$42,000	\$41,448	\$42,000	\$42,000
Transfer from General Fund	\$638,000	\$899,000	\$908,900	\$965,224	\$950,000	\$975,000
Total Revenues:	\$745,468	\$1,004,439	\$1,035,708	\$1,090,522	\$1,076,808	\$1,101,808
Total Funds Available:	\$799,259	\$1,006,313	\$1,036,691	\$1,091,505	\$1,077,865	\$1,101,808
<b>Expenditures:</b>						
Elementary	\$0	\$0	\$5,900	\$5,139	\$5,900	\$5,900
Miller	\$77,896	\$78,850	\$84,724	\$82,333	\$84,724	\$84,724
Escalante	\$97,606	\$89,312	\$101,221	\$97,246	\$101,221	\$101,221
High School	\$621,882	\$837,169	\$843,788	\$906,787	\$880,000	\$900,000
Total Expenditures:	\$797,383	\$1,005,331	\$1,035,633	\$1,091,505	\$1,071,845	\$1,091,845
<b>Ending Fund Balance:</b>	\$1,875	\$983	\$1,058	\$0	\$6,020	\$9,963

This budget now includes the Activity Director and Activities Administrative Assistant salaries and benefits that have historically been accounted for in the General Fund (Fund 10 - High School Salaries and Benefits) to Interscholastic Activity Fund to properly recognize the total costs of the program. Additional resources were added to create a more competitive salary schedule to bring them more in line with regional and state stipends. Student Fees were increased at both Middle Schools and High School.



**Program Description:**

To finance and account for payments of principal and interest on all long-term debt as authorized by (C.R.S. 22-45-103 (b)).

	2013-14 Actual	2014-15 Actual	2015-16 Amended Budget	2015-16 Actual	2016-17 Recommended Budget	2016-17 Amended Budget
<b>Beginning Fund Balance:</b>	\$9,704,766	\$10,050,465	\$9,379,652	\$9,379,652	\$10,408,622	\$10,460,540
<b>Revenue:</b>						
Local Property Taxes (Net)	\$7,753,748	\$8,594,032	\$8,550,890	\$8,587,797	\$8,550,890	\$8,550,890
Earnings on Investments	\$7,454	\$7,557	\$10,500	\$21,622	\$12,500	\$12,500
Payment in Lieu of Taxes	\$226,797	\$0	\$0	\$0	\$0	\$0
Refunding Bond Proceeds	\$0	\$0	\$5,894,929	\$5,898,819	\$0	\$0
<b>Total Revenue:</b>	<b>\$7,988,000</b>	<b>\$8,601,589</b>	<b>\$14,456,319</b>	<b>\$14,508,238</b>	<b>\$8,563,390</b>	<b>\$8,563,390</b>
<b>Total Funds Available:</b>	<b>\$17,692,765</b>	<b>\$18,652,054</b>	<b>\$23,835,970</b>	<b>\$23,887,889</b>	<b>\$18,972,012</b>	<b>\$19,023,930</b>
<b>Expenditures:</b>						
Retirement of Bonds	\$5,070,000	\$4,270,000	\$5,495,000	\$5,495,000	\$5,495,000	\$5,495,000
Interest on Bonds Outstanding	\$2,569,300	\$3,392,150	\$2,035,170	\$2,035,170	\$2,035,170	\$2,035,170
Other-Paying Agent Fees	\$3,000	\$2,250	\$102,754	\$102,754	\$4,000	\$4,000
Payment Refunding Bond Escrow Agent	\$0	\$0	\$5,794,425	\$5,794,425	\$0	\$0
Early Redemption of Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Special Items - Transfer to Cap. Projects		\$1,608,002	\$0	\$0	\$0	\$0
<b>Total Expenditures:</b>	<b>\$7,642,300</b>	<b>\$9,272,402</b>	<b>\$13,427,349</b>	<b>\$13,427,349</b>	<b>\$7,534,170</b>	<b>\$7,534,170</b>
<b>Ending Fund Balance:</b>	<b>\$10,050,465</b>	<b>\$9,379,652</b>	<b>\$10,408,622</b>	<b>\$10,460,540</b>	<b>\$11,437,842</b>	<b>\$11,489,760</b>

**Program Description:**

To account for capital projects and larger capital purchases.

	2013-14 Actual	2014-15 Actual	2015-16 Amended Budget	2015-16 Actual	2016-17 Recommended Budget	2016-17 Amended Budget
<b>Beginning Fund Balance:</b>	\$1,603,730	\$1,355,218	\$1,562,014	\$1,562,014	\$170,023	\$2,404,421
<b>Revenues:</b>						
Other Revenue (PILT and Fund Raising)	\$14,276	\$318,802	\$376,000	\$626,019	\$455,000	\$555,000
School Dedication Fees (taxes)	\$78,719	\$72,252	\$94,393	\$106,348	\$94,395	\$94,395
Best Grant or Other Awards	\$0	\$0	\$89,672	\$74,815	\$0	\$0
Allocation from General Fund	\$975,000	\$0	\$400,000	\$400,000	\$600,000	\$1,100,000
Transfer from Debt Service		\$1,608,002	\$0	\$0	\$0	\$0
Lease Revenue	\$0	\$0	\$0	\$1,900,000	\$1,900,000	\$0
Total Revenues:	\$1,067,995	\$1,999,056	\$960,065	\$3,107,182	\$3,049,395	\$1,749,395
Total Funds Available:	\$2,671,725	\$3,354,274	\$2,522,080	\$4,669,196	\$3,219,418	\$4,153,816
<b>Expenditures:</b>						
Projects-Current Fiscal Year	\$678,302	\$1,053,809	\$2,352,056	\$944,428	\$1,100,000	\$1,100,000
DHS & ESC Track/Field				\$1,091,455	\$1,900,000	\$2,227,295
School Bus & Transportation Projects				\$228,892		\$300,000
Loan Payment on Stadium				\$0		\$212,000
Projects-Previous Fiscal Years	\$638,205	\$697,451	\$0	\$0	\$0	
Total Expenditures:	\$1,316,507	\$1,751,260	\$2,352,056	\$2,264,775	\$3,000,000	\$3,839,295
Less: Transfer to General Fund		(41,000.00)				
<b>Ending Fund Balance:</b>	\$1,355,218	\$1,562,014	\$170,023	\$2,404,421	\$219,418	\$314,521

**Program Description:**

A "Special Revenue" Fund used to record financial transactions related to Nutrition Services operations. These are restricted or committed resources.

	2013-14 Actual	2014-15 Actual	2015-16 Amended Budget	2015-16 Actual	2016-17 Recommended Budget	2016-17 Amended Budget
<b>Beginning Fund Balance:</b>	(\$6,413)	(\$43,332)	\$28,720	\$28,720	\$26,698	\$180,767
<b>Revenue:</b>						
Food Sales	\$443,982	\$434,536	\$438,694	\$480,740	\$478,767	\$478,767
Reimbursements - Federal	\$683,188	\$652,489	\$644,490	\$738,737	\$826,298	\$826,298
Federal Farm to School	\$19,021	\$79,542	\$0	\$0	\$0	\$0
Reimbursements - State	\$21,326	\$25,268	\$25,061	\$26,841	\$15,985	\$15,985
U.S.D.A Commodities Received	\$87,855	\$93,949	\$88,509	\$93,231	\$109,000	\$109,000
Transfer from General Fund	\$294,500	\$340,320	\$292,650	\$292,650	\$273,000	\$125,000
Total Revenue:	\$1,549,873	\$1,626,105	\$1,489,404	\$1,632,199	\$1,703,050	\$1,555,050
 Total Funds Available:	\$1,543,458	\$1,582,772	\$1,518,124	\$1,660,919	\$1,729,748	\$1,735,817
<b>Expenditures:</b>						
Salaries and Benefits	\$736,586	\$754,185	\$740,500	\$720,765	\$765,343	\$765,343
Purchased Services	\$34,331	\$19,075	\$38,228	\$18,775	\$33,750	\$33,750
Food	\$728,731	\$596,818	\$624,189	\$559,773	\$795,705	\$795,705
Depreciation-Capital Purchases	\$20,924	\$0	\$0	\$0		
Other Operating Expenses	\$2,754	\$104,431	\$88,509	\$180,840	\$109,000	\$109,000
Federal Farm to School	\$19,021	\$79,542	\$0	\$0		
Total Expenditures:	\$1,542,347	\$1,554,052	\$1,491,426	\$1,480,153	\$1,703,798	\$1,703,798
<b>Ending Fund Balance:</b>	\$1,111	\$28,720	\$26,698	\$180,767	\$25,950	\$32,019

Purchased services includes the annual support fee for Infinite Campus and Nutrikids

2014-15 Beginning Fund Balance was restated due to a change in accounting principle.

**Program Description:**

An "Enterprise" fund used to account for the after school program held at the elementary schools.

	2013-14 Actual	2014-15 Actual	2015-16 Amended Budget	2015-16 Actuals	2016-17 Recommended Budget	2016-17 Amended Budget
<b>Beginning Net Position:</b>	\$79,839	\$1,360	\$213	\$213	\$328	\$328
<b>Revenue:</b>						
Charges for Services	\$265,114	\$297,714	\$305,000	\$319,874	\$320,925	\$320,925
Transfer from General Fund		\$63,500	\$50,500	\$50,500	\$30,000	\$30,000
Total Revenue:	\$265,114	\$361,214	\$355,500	\$355,500	\$350,925	\$350,925
Total Funds Available:	\$344,953	\$362,574	\$355,713	\$355,713	\$351,253	\$351,253
<b>Expenditures:</b>						
Salaries and Benefits	\$325,333	\$344,270	\$326,831	\$332,731	\$333,335	\$333,335
Overhead Costs	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$18,260	\$18,092	\$28,553	\$28,401	\$18,000	\$17,500
Total Expenditures:	\$343,593	\$362,361	\$355,385	\$355,385	\$351,335	\$350,835
<b>Ending Net Position:</b>	\$1,360	\$213	\$328	\$328	(\$82)	\$418

**Program Description:**

To account for premium payments and claim costs related to the self-funded health insurance

	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Beginning Net Position:</b>	\$2,636,668	\$2,928,278	\$3,189,684	\$3,189,684	\$2,668,184	\$3,908,808
<b>Revenues</b>						
Premium Payments - Health / Medical	\$3,805,963	\$4,056,879	\$4,160,000	\$4,703,865	\$4,082,805	\$4,082,805
Earnings on Investments	\$3,312	\$3,596	\$6,000	\$10,626	\$10,000	\$11,000
Total Revenues:	\$3,809,275	\$4,060,475	\$4,166,000	\$4,714,491	\$4,092,805	\$4,093,805
Total Funds Available:	\$6,445,943	\$6,988,753	\$7,355,684	\$7,904,175	\$6,760,989	\$8,002,613
<b>Expenditures</b>						
Claims	\$2,851,642	\$3,041,175	\$3,250,000	\$3,178,114	\$3,250,000	\$3,250,000
Administrative - Service Fees	\$633,298	\$724,895	\$705,000	\$784,082	\$810,750	\$810,750
Other Costs-Broker Fees	\$32,724	\$33,000	\$32,500	\$33,171	\$33,000	\$33,000
Contingency	\$0	\$0	\$700,000	\$0	\$700,000	\$700,000
Total Expenditures:	\$3,517,665	\$3,799,069	\$4,687,500	\$3,995,367	\$4,793,750	\$4,793,750
<b>Ending Net Position:</b>	\$2,928,278	\$3,189,684	\$2,668,184	\$3,908,808	\$1,967,239	\$3,208,863

**Program Description:**

To account for premium payments and claim costs related to the self-funded dental insurance programs.

	<b>2014-15 Actual</b>	<b>2015-16 Amended Budget</b>	<b>2015-16 Actual</b>	<b>2016-17 Recommended Budget</b>	<b>2016-17 Amended Budget</b>
<b>Beginning Net Position:</b>	\$0	\$63,046	\$63,046	\$94,046	\$122,180
<b>Revenues</b>					
Premium Payments - Dental	\$364,770	\$365,000	\$363,822	\$365,000	\$365,000
Earnings on Investments	\$0		\$15		
<b>Total Revenues:</b>	<b>\$364,770</b>	<b>\$365,000</b>	<b>\$363,837</b>	<b>\$365,000</b>	<b>\$365,000</b>
<b>Total Funds Available:</b>	<b>\$364,770</b>	<b>\$428,046</b>	<b>\$426,883</b>	<b>\$459,046</b>	<b>\$487,180</b>
<b>Expenditures</b>					
Claims	\$272,399	\$285,000	\$275,047	\$285,000	\$285,000
Administrative - Service Fees	\$29,325	\$29,000	\$29,657	\$30,000	\$30,000
Other Costs-Broker Fees	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$20,000	\$0	\$20,000	\$20,000
<b>Total Expenditures:</b>	<b>\$301,724</b>	<b>\$334,000</b>	<b>\$304,704</b>	<b>\$335,000</b>	<b>\$335,000</b>
<b>Ending Net Position:</b>	<b>\$63,046</b>	<b>\$94,046</b>	<b>\$122,179</b>	<b>\$124,046</b>	<b>\$152,180</b>

**Program Description:**

To record financial transactions related to clubs and other supporting programs where the district is holding funds for others.

	2013-14 Actual	2014-15 Actual	2015-16 Amended Budget	2015-16 Actual	2016-17 Recommended Budget	2016-17 Amended Budget
<b>Beginning Fund Balance</b>	\$285,354	\$262,165	\$291,582	\$291,584	\$282,165	\$324,488
<b>Revenue:</b>						
Other	\$533,424	\$681,471	\$650,000	\$2,210	\$650,000	\$650,000
Elementary Schools	\$0	\$0	\$0	\$61,953	\$0	\$0
Middle Schools	\$0	\$0	\$0	\$20,395	\$0	\$0
Senior High Schools	\$0	\$0	\$0	\$446,472	\$0	\$0
Transfer	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue:	\$533,424	\$681,471	\$650,000	\$531,031	\$650,000	\$650,000
Total Assets Available:	\$818,777	\$943,636	\$941,582	\$822,615	\$932,165	\$974,488
<b>Expenditure:</b>						
Other	\$556,612	\$652,054	\$675,000	\$1,398	\$675,002	\$675,002
Elementary Schools				\$52,708		
Middle Schools				\$14,673		
Senior High Schools				\$429,348		
Total Expenditures:	\$556,612	\$652,054	\$675,000	\$498,127	\$675,002	\$675,002
<b>Ending Fund Balance:</b>	\$262,165	\$291,582	\$266,582	\$324,488	\$257,163	\$299,486